

**TOWNSHIP OF ESSA
CONSENT AGENDA
WEDNESDAY, JUNE 5, 2019**

A – ITEMS RECEIVED AS INFORMATION

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p.17

 1. Responses to Regional Government Review::
 - a) May 9, 2019 – Town of Wasaga Beach
 - b) May 15, 2019 – Town of Midland
- p. 30

 2. Invitation from the County of Simcoe dated May 10, 2019, re: 15th Annual Warden’s Golf Tournament.
- p. 34

 3. Correspondence from the Nottawasaga Foundation dated May 13, 2019, re: Nottawasaga Foundation May Newsletter.
- p. 37

 4. Correspondence from the Nottawasaga Valley Conservation Authority (NVCA) dated May 13, 2019, re: Response to Town of Wasaga Beach Comments - Role of Conservation Authorities as Part of the Regional Governance Review.
- p. 41

 5. Resolution from the Blue Mountains dated May 14, 2019, re: Comments about the Nottawasaga Valley Conservation Authority.
- p. 42

 6. Correspondence from the Canada Mortgage and Housing Corporation dated May 15, 2019, re: \$200M to Bring Your Innovative Housing Ideas to Life.
- p. 44
p. 47

 7. Correspondence from the Ministry of Municipal Affairs and Housing:
 - a) May 16, 2019 – Update: Provincially Significant Employment Zones
 - b) May 16, 2019 – A Place to Grow: Growth Plan for the Greater Golden Horseshoe 2019
- p. 49

 8. Correspondence from the New Horizons for Seniors Program dated May 21, 2019, re: NHSP 2019-2020 Call for Proposals for Community-Based Projects.
- p. 51

 9. Correspondence from Friends of the Utopia Gristmill dated May 21, 2019, re: MEC Contribution Towards the Hiking Trail in Utopia.
- p. 52

 10. Correspondence from the Association of Municipalities Ontario (AMO) dated May 29, 2019, re: Federal Budget Commits to One-time Doubling of Gas Tax Funds.
- p. 53

 11. Advisory from the County of Simcoe dated May 22, 2019, re: Celebrate National Paramedic Services Week – May 26 – June 1, 2019.
- p. 55

 12. Township of Lake of Bays Resolution dated May 23, 2019, re: Ontario Municipal Partnership Fund (OMPF).
- p. 57

 13. Correspondence from the Simcoe County District School Board, re: Notice of Passing of an Amending Education Development Charges By-law by Simcoe County District School Board.
- p. 58

 14. Correspondence from the Premier of Ontario, Doug Ford, re: Getting Ontario Back on a Path to Balance the Budget.

- p. 60 15. Public Notice from Rogers Communications Canada Inc., re: Proposed Telecommunications Tower: Rogers Site C6267 – “Hwy 89 and Industrial Pkwy East”.
- p. 68 16. Correspondence from Nottawasaga Futures, re: South Simcoe Business Consulting – Municipal Sponsorship Program.
- p. 70 17. Correspondence from the County of Simcoe, re: Harvesting Permit No. 5635-2019-1562.

B – ITEMS RECEIVED AND REFERRED TO SERVICE AREA FOR ACTION

None to be presented.

C – ITEMS RECEIVED AND REFERRED TO SERVICE AREA FOR REVIEW AND REPORT TO COUNCIL

None to be presented.



TOWNSHIP OF ESSA

MAY 15 2019

RECEIVED

Ala

OFFICE OF THE MAYOR

May 9, 2019

The Honourable Steve Clark
Minister of Municipal Affairs and Housing
College Park 17th Flr, 777 Bay St.
Toronto, ON
M5G 2E5

Dear Minister:

I am writing on behalf of the Council of The Corporation of The Town of Wasaga Beach.

The purpose of this letter is to share with you our council's thoughts regarding the review of regional government being undertaken by your ministry.

Enclosed with this letter is a report outlining our position, as well as a resolution passed by council's Coordinated Committee earlier today.

I am asking that you review both of these documents. A similar letter is being sent to Mr. Fenn and Mr. Seiling.

Simcoe County has long been a part of the Progressive Conservative heartland. Going back to the governments of Bill Davis, John Robarts, and Leslie Frost, our county has helped elect strong conservative administrations at Queen's Park. The policies of these governments established the Ontario we know today.

Our municipal leaders have used fiscally conservative principles to deliver a high-level of quality local services for generations. This is fundamental to how we operate.

We believe the province should recognize the exemplary manner in which Simcoe County and its lower-tier municipalities are administered. We are building communities that are, and will continue to, contribute greatly to the economic health of Ontario.

We are of the view that restructuring or amalgamation is not required to ensure our success in delivering services effectively and efficiently in the future.

What we do need at the local level are tools and support to do our work. It is in this aspect the province can play a helpful role.

I know that grassroots consultation is important to the government and that it is one of the cornerstones of the Progressive Conservative Party. In that regard, I hope our comments through this exercise are afforded great consideration.

Ala

It would be a shame on so many levels if this governance review resulted in a breakdown in relations.

In closing, thank you for the opportunity to share our town's position and please accept my best wishes.

Sincerely,



Nina Bifulchi, Mayor
Town of Wasaga Beach.

Encl:

CC: Jim Wilson, MPP
Simcoe-Grey

Jill Dunlop, MPP
Simcoe-North

Doug Downey, MPP
Barrie-Springwater-Oro-Medonte

Andrea Khanjin, MPP
Barrie-Innisfil

Caroline Mulroney, MPP
York-Simcoe

George Cornell, Warden
County of Simcoe

Simcoe County member municipalities

CAO's Report dated May 9, 2019 Re: Regional (County) Government Review (*Report now included)

MOVED BY *Mark Kinney*

DATE: MAY 9, 2019

SECONDED BY *AA*

RESOLUTION NO. GG2019-05-

That Coordinated Committee receive the report on the staff comments on Regional (County) Government Review;

That Committee authorize the Mayor and CAO to submit to the comments to the Regional Review Special Advisors as the Town's submission;

That Committee indicate to the Special Advisors that the Town of Wasaga Beach does not support amalgamation as a solution to the objectives of the Regional Review as there are other methods that can be used to drive efficiencies in Simcoe County local governments;

That the Mayor be authorized on behalf of Council to share Council comments on the Regional Review with the County, Member Municipalities, Minister of Municipal Affairs and Housing, local MPP's and posted on the Town's web site for public review;

Finally, that the public be encouraged to access the Regional Review Portal and submit their comments to the appointed Advisors prior to the deadline.

ABSTAIN	YEA	VOTING		NAY
	✓	CLLR. J. BELANGER		
	✓	MAYOR N. BIFOLCHI		
	✓	DEPUTY MAYOR S. BRAY		
	✓	CLLR. D. FOSTER		
	✓	CLLR. M. KINNEY		
	✓	CLLR. G. WATSON		
	✓	CLLR. S. WELLS (CHAIR)		

CARRIED *AA* DEFEATED _____

Ala



STAFF REPORT

TO: Coordinated Committee

FROM: George Vadeboncoeur, CAO

SUBJECT: Regional (County) Government Review

DATE: May 9, 2019

RECOMMENDATION

That Coordinated Committee receive the report on the staff comments on Regional (County) Government Review;

That Committee authorize the Mayor and CAO to submit to the comments to the Regional Review Special Advisors as the Town's submission;

That Committee indicate to the Special Advisors that the Town of Wasaga Beach does not support amalgamation as a solution to the objectives of the Regional Review as there are other methods that can be used to drive efficiencies in Simcoe County local governments;

That the Mayor be authorized on behalf of Council to share Council comments on the Regional Review with the County, Member Municipalities, Minister of Municipal Affairs and Housing, local MPP's and posted on the Town's web site for public review;

Finally, that the public be encouraged to access the Regional Review Portal and submit their comments to the appointed Advisors prior to the deadline.

BACKGROUND

On January 15, 2019, the Ontario Government announced the appointment of two special advisors to assist it with its review of regional government in the province. Included in the review was the County of Simcoe and its member municipalities. The mandate of the two advisors is to provide expert advice to the Minister of Municipal Affairs and Housing and to make recommendations to the government on opportunities to improve regional governance and service delivery. Attached are copies of the letter from the Minister announcing the two advisors and the news release.

The advisors and government are working on a very tight timeline to deal with very complex issues that impact over 80 municipalities. The questions that they are to respond and advise the Minister are as follows:

Questions on municipal governance and decision-making:

a. Is the decision-making (mechanisms and priorities) of upper- and lower-tier municipalities efficiently aligned?

- b. Does the existing model support the capacity of the municipalities to make decisions efficiently?
- c. Are two-tier structures appropriate for all of these municipalities?
- d. Does the distribution of councillors represent the residents well?
- e. Do the ways that regional councillors/heads of council are elected/appointed to serve on regional council help to align lower- and upper-tier priorities?

Questions on municipal service delivery:

- f. Is there opportunity for more efficient allocation of various service responsibilities?
- g. Is there duplication of activities?
- h. Are there opportunities for cost savings?
- i. Are there barriers to making effective and responsive infrastructure and service delivery decisions?

The last time municipal governance was reviewed in Simcoe County was in the early 1990's leading to a restructuring of municipalities to the current 16 in 1994 and change in the composition of County Council. At that time, the Cities of Barrie and Orillia remained and are still today, separated cities from the County governance structure.

DISCUSSION

The senior leadership team met on two occasions to discuss the service delivery questions. The Mayor attended to provide a perspective from her work at the County in answering questions about County services. Department Heads were asked to review the services provided by their departments in light of the questions being asked to determine if efficiencies could be found and services delivered better. From this review and discussion, staff are proposing the following answers to the questions:

Regional Review Questions

- a. Is the decision-making (mechanisms and priorities) of upper and lower-tier municipalities efficiently aligned?
 - *Yes. Decisions at the County level are made by a duly elected County Council composed of Mayors and Deputy Mayors of the member local municipalities. County Council has a standing committee structure that is aligned with County functions. Most local municipalities, including the Town of Wasaga Beach have the same decision making structure. Operating under a similar decision making structure allows for natural synergies to flow from decisions made at both levels of government and works well.*

Within the County structure decision making is aligned in a way that there is very minimal duplication. Each level of government is responsible for delivering services that fall under its mandate.

As with all levels of government, education and communication are key to the public understanding which level of government provides which services. Once this is understood, it is an easy system to navigate. Matters first proceed to committee for

detailed discussion and then are referred to Council for decisions. Each municipality works with meeting cycles leading to decisions. The County operates the same way.

- *The Nottawasaga Valley Conservation Authority (NVCA) and the Lake Simcoe Conservation Authority add a degree of complexity to the decision make process as it pertains to development review that is unnecessary. These authorities should be dissolved and their responsibilities under the Conservation Authorities Act pertaining to flood control, watershed interests, protection of drinking water sources, and land use planning applications should be assumed by the County of Simcoe. This would reduce duplication between local governments and the authorities and allow for a coordinated approach to be applied across both watersheds, leading to more effective and efficient decision making.*
- b. Does the existing model support the capacity of the municipalities to make decisions efficiently?
- *Yes, for the most part. The division of responsibilities between the two levels of government in the County of Simcoe makes sense, with very little duplication.*
 - *The Town of Wasaga Beach has operated with a regional mind set for years, cooperating with its neighbouring municipalities on a variety of fronts to the benefit of residents and businesses.*
- c. Are two-tier structures appropriate for all of these municipalities?
- *Yes, the two-tier structure works well to delineate the delivery of services.*
 - *The inclusion or the continued exclusion of the Cities of Barrie and Orillia as part of the two-tier local government model should be looked at to determine if either option makes the delivery of services more efficient*
- d. Does the distribution of councillors represent the residents well?
- *Yes, however there are opportunities to reduce the number of Councillors:*
 - *The number of County Councillors should be cut in half to 16 members.*
 - *There are options to consider in the make-up of County Council with a reduced size:*
 - *Have the Mayor designated as the County representative*
 - *Change the Deputy Mayor role to a County Representative Role and rename appropriately. This person would sit on both Councils*
 - *Allow each local municipality to designate either the Mayor or Deputy Mayor as being the County representative prior to the election period commencing so that the electorate know the position they are voting for*
 - *All member municipalities should consider capping the size of Council to seven members, inclusive of the Mayor and Deputy Mayor roles. For the size of communities in Simcoe County, seven member Councils provide efficient and effective representation. Small communities should consider going to five members.*
 - *County Warden should continue to be elected from those elected to County Council.*

- e. Do the ways that regional councillors/heads of council get elected/appointed to serve on regional council help to align lower- and upper-tier priorities?
- *For the County of Simcoe, the answer is yes. Over the years, the County representatives have developed a good understanding of the distinction between County services and locally delivered services. For the most part, this alignment has worked well. This is a credit to former and current members of County Council and the County administration. Well thought out new Councillor orientation as well as meaningful interactions between new and more experienced Councillors at the County table, make clear the governance structure and benefit the entire region.*

Questions on municipal service delivery;

- f. Is there opportunity for more efficient allocation of various service responsibilities?

For the most part, the services divided between the County and the local municipality are efficiently aligned. The County delivers a number of services County-wide very efficiently and effectively. The local municipalities deliver services in their jurisdictions very efficiently and effectively. In reviewing the multitude of services that both tiers deliver, staff are of the view that the alignment of the following services could be reviewed:

- *County Roads – consideration should be given to transferring some or all of County roads to local municipalities. Could be more efficient maintenance of roads if roads were owned and maintained at the local level.*
- *Transit – consideration should be given to the administration of local transit services being transferred to the County level. Some of this is occurring now with the County starting to deliver a regional transit service, but it may be appropriate to review a greater regional network due to the nature of the service crossing municipal boundaries and multiple overlapping boundaries by local transit authorities.*
- *Water/Waste Water Treatment – the Town has sufficient water and waste water treatment capacity and has welcomed opportunities to work with its neighbours on the provision of water and sewage treatment.*

In Wasaga Beach water and waste water treatment is contracted to OCWA, who provide services to a number of local municipalities in an efficient and cost effective manner. Distribution and collection systems are the direct responsibility of the Town. The Town of Wasaga Beach is of the view that this model is very efficient and effective and takes advantage of economies of scale and expertise, where appropriate and direct customer service where required.

The Town does not support the transfer of water and waste water responsibility to the County. An option the Town would support is the County formally being provided the opportunity to coordinate and finance major infrastructure needs of the local municipalities based on formal agreements outlining matters such as payment terms.

Local municipalities would continue to be responsible for treatment, distribution and collection, as this makes the most sense from an efficiency and customer support basis.

- Storm Water Management – has traditionally been a local tier function. There may be a role for the County to play as it pertains to implementing standards in watershed/catchment areas that cross municipal boundaries. As well, the tax levy is becoming increasingly pressured to support storm water management projects triggered by development. User fees or development charges could be implemented to help alleviate the pressure on the tax rate to support storm water management projects, such as through the “Community Benefit Charge” per the proposed changes to the Planning Act and the Development Charges Act, proposed under the “More Homes, More Choices Act”.
- g. Is there duplication of activities?
- For the most part, the answer is no. However, there are some areas that could be reviewed to determine if there are opportunities to consolidate roles:
 - Planning Approvals - the County is responsible for local official plan approvals. This could be delegated to the local municipality. This would improve service and lower costs to residents and developers by permitting one stop service for Official Plan amendments. It would also reduce the approval period by four to five months.
 - Conservation Authority Functions - flood control, watershed interests, protection of drinking water sources, and commenting on land use planning applications are all functions carried out by Conservation Authorities. Municipalities have professional staff that can be assigned these functions. Where issues overlap municipal boundaries, the County could be delegated the responsibility
 - Transit - both tiers are responsible for the delivery of transit services. Service delivery could be reviewed as there may be potential to consolidate the service at the County level. This would improve administrative responsibilities and coordination of services between the different municipalities.
 - County Roads - the maintenance of County Roads could be delegated to the local municipality to eliminate duplication, including duplicate permitting processes
 - Forestry - the County owns hectares of professionally managed forests. Some local municipalities own forests as well. This service could be consolidated at the County level.
 - In other areas, such as:
 - Economic development, including Tourism
 - Emergency Management
 - Library Co-operative
 - Communication and marketing
- there is an effective and efficient division of responsibilities, with minimal duplication. Local municipal staff work with their County counterparts to ensure that the respective mandates are delivered in a cooperative manner.

h. Are there opportunities for cost savings?

Yes, there are.

- *If the areas identified above as opportunities for consolidation are implemented, there would be cost savings*
- *If the number of County and local councillors were reduced there would be cost savings. However, these savings would be minimal given the rates of pay for County Councillors. In comparison to other political representatives, County Councillors present good value for representation.*

i. Are there barriers to making effective and responsive infrastructure and service delivery decisions?

Yes, there are:

- *The current alignment of responsibilities pertaining to water and wastewater infrastructure is a barrier for some municipalities. Some local municipalities do not have the financial capacity, including the borrowing capacity to undertake major upgrades to treatment facilities. This is not the case for the Town of Wasaga Beach.*
- *County Council does not have the political authority to invest County tax dollars in major infrastructure that will benefit the County and local municipalities in the end.*
- *For some municipalities municipal boundaries are a barrier. This has not been the case in Wasaga Beach, where successive Councils have indicated a willingness to work with its municipal neighbours on the provision of needed infrastructure and services. Agreements are in place with Township of Clearview for the treatment of sewage.*

Town of Wasaga Beach

The Town of Wasaga Beach is geographically a long stretched out community rounding the bottom of Nottawasaga Bay on Georgian Bay. The Town's 14km beach, the longest freshwater beach in the world, is an attractive tourism feature generating high volume of visitors in the summer season. The Town's permanent population from the 2016 Census stands at 20,675, along with an additional estimated 9,000 seasonal residents. The beach attracts nearly 2 million additional visitors to the community during the summer months, resulting in a very busy Town during these periods. With the Nottawasaga River running through the middle of Town and dividing the main land from the beach area lands, there are development challenges that the Town works hard to overcome.

Adding to some of the tourist attraction and challenges for Town logistics, is the large area of public park lands held by the Ministry of Natural Resources and Forestry (MNRF). These lands exist throughout the Town, specifically along the end of the beach peninsula dividing the river and Georgian Bay. The Wasaga Beach Ontario Provincial Park area totals 168 hectares (415 acres). There is also a large inland natural area that forms part of the Provincial Park, bisected with trails. The MNRF lands add to the peaceful aesthetics of the community and attract people interested in outdoor activities.

Recently the Town was selected for the building of a new casino. This will add to the tourism experience and help to sustain the draw of visitors to the Town. In support of the tourism industry, there are many community events scheduled throughout the season, with several taking place on the beach at Beach Area 1, the main beach area.

In response to growth and to prepare for the future growth of the Town, staff are in the process of updating the Town's official plan. Staff are also updating its asset management plan and confirming its debt-financing plan to ensure that funds are available for the major capital requirements of a growing community. The Town is planning for continued growth consistent with historic population increases averaging 3,000 per five year census.

The majority of property at the main beachfront area is owned by the Town and consists of several commercial retail stores and a few bars. The Town's plan includes divesting its holdings to private developers and working with them to build new mixed-use developments at the beach in keeping with the recommendations from the recently completed downtown master plan. Over the next few years, the beachfront will change dramatically.

Council and staff are very familiar with the unique geography and peak season tourism impacts and have responded over the years with appropriate service levels to meet the needs of the Town. However, tourism is only one aspect of the community's needs, and an equivalent amount of time is directed towards the services provided to the 20,675 residents living in the Town year-round. Highlights of these efforts are as follows:

- Council is a leader in keeping the tax burden low, a major concern of most tax-payers.
- Council has built strong reserves and maintained low debt, another important concern of taxpayers, high on the list of expectations.
- Council has achieved low costs to deliver high standards of service, achieving efficient and effective delivery of services
- Council has built strong networking partnerships with other governments and the private sector, which has helped to achieve efficient and effective service delivery.
- The Town is a model municipality that demonstrates effectiveness in growth management, fiscal responsibility, accountability to tax-payers, and impactful, efficient and effective service delivery.

The chart below demonstrates the steady growth the Town has experienced over the past 45 years. In the 2006 census, it was recognized that, "When compared to its 2001 population of 12,419, Wasaga Beach is one of the fastest growing communities in Canada based on population growth percentage (21.0% over 5 years)". The Provincial Growth Plan for the Greater Golden Horse Shoe (2006) projections for 2031 for the Town are 27,500. The Town is very experienced in dealing with population growth, particularly with large, steady, fast growth. There are several examples that show how the Town has handled the growth both efficiently and effectively.

Some of the growth has spilled over to adjacent municipalities. The residents in these neighbourhoods use Wasaga Beach services, such as Arena, Library, Rec. Centres and roads, yet do not contribute to the tax base. Most of these areas are unserviced and there may be a need to service these areas in the future. Consideration should be given to boundary adjustments to bring these areas within the Town so that the properties contribute to the tax base.

Historical populations		
Year	Pop.	±%
1971	1,923	—
1981	4,705	+144.7%
1991	6,224	+32.3%
1996	8,698	+39.7%
2001	12,419	+42.8%
2006	15,029	+21.0%
2011	17,537	+16.7%
2016	20,675	+17.9%

A review of the tax rate increases over the last six years shows that rates have been maintained with very low increases, and when considered against our municipal comparators, the Town is one of the lowest taxation municipalities.

Municipality	Tax Rate % Residential	County 2018	Education 2018	Total	Tax \$\$ based on	Tax \$\$ based on	Tax \$\$ based on
					\$250K Assessment	\$350K Assessment	on \$450K Assessment
City of Orillia	1.2203%		0.1700%	1.3903%	\$ 3,475.85	\$ 4,866.19	\$ 6,256.53
City of Barrie	1.1023%		0.1700%	1.2723%	\$ 3,180.74	\$ 4,453.04	\$ 5,725.34
Penetanguishene	0.9810%	0.2850%	0.1700%	1.4360%	\$ 3,589.98	\$ 5,025.97	\$ 6,461.96
Midland	0.9454%	0.2850%	0.1700%	1.4004%	\$ 3,500.93	\$ 4,901.30	\$ 6,301.67
Collingwood	0.7399%	0.2850%	0.1700%	1.1950%	\$ 2,987.38	\$ 4,182.33	\$ 5,377.28
Innisfil	0.6026%	0.2850%	0.1700%	1.0576%	\$ 2,644.05	\$ 3,701.67	\$ 4,759.29
Bradford West Gwillimbury	0.5476%	0.2850%	0.1700%	1.0026%	\$ 2,506.60	\$ 3,509.24	\$ 4,511.88
Wasaga Beach	0.5407%	0.2850%	0.1700%	0.9957%	\$ 2,489.25	\$ 3,484.95	\$ 4,480.65
New Tecumseth	0.5248%	0.2850%	0.1700%	0.9798%	\$ 2,449.62	\$ 3,429.46	\$ 4,409.31
Town of Wasaga Beach Municipal Only - Annual					\$ 1,351.70	\$ 1,892.38	\$ 2,433.06

Note: All other Town Tax Rates listed at 2018 amounts; Wasaga Beach at 2019 Rates based on a 2.91% rate increase over 2018

The 2019 Budgeted cost per capita for the Town of Wasaga Beach is \$1,939. The 2017 operating cost per capita for the Town and comparator urban municipalities is shown in the chart below (source information from 2017 Financial Information Return).

Municipality	Operating Cost	Population	Cost per Capita (2017 data)
Collingwood	50,995,744	23,209	2,197
Bradford W.G.	78,296,423	35,688	2,194
Midland	30,768,248	16,894	1,821
Penetanguishene	15,883,639	8,962	1,772
Wasaga Beach	35,900,637	20,675	1,736
Innisfil	56,824,164	36,566	1,554

While maintaining low tax rates year over year, the Town is a leader in fiscal responsibility with respect to reserves to fund future capital projects. While infrastructure is relatively young, that has not deterred the need to be effective in long-term planning and building

reserves for future requirements. The Town is a leader in asset management planning, with a solid foundation for on-going fiscal accountability and responsibility. The chart below provides the Town's reserve balances over the past eight years.

Year	Reserves	Reserve Funds	Total
2018	40,235,038	20,362,319	60,597,357
2017	39,022,012	18,679,072	57,701,084
2016	34,013,564	13,784,965	47,798,529
2015	31,902,600	9,139,306	41,041,906
2014	29,174,902	10,593,890	39,768,792
2013	24,447,101	12,491,249	36,938,350
2012	21,909,717	11,239,562	33,149,279
2011	23,272,476	8,928,161	32,200,637

As noted below, long-term debt has been well within Annual Repayment Limit levels. Utilizing debt when most appropriate to match long-term asset purchases with financing and tax impact.

Year	Long-term Debt
2018	-14,470,203
2017	-15,488,105
2016	-16,844,352
2015	-15,446,845
2014	-2,696,841
2013	-3,625,584
2012	-5,544,719
2011	-7,738,536

(\$13.8M Purchase of Beachfront Property)

At a population of slightly higher than 20,675 and a household count of 13,212, financial results demonstrate efficient use of resources through low tax rates, low debt, and high reserves. Council has maintained a strong fiscal position throughout the years of steady, fast growth through effective leadership. This was confirmed in a 2016 efficiency audit conducted by KPMG of the Town's services.

The growth has influenced how the Town has evolved and has led to its maturity as a local government. Supported by a professional and knowledgeable staff, successive Councils have established a proven track record of good decision-making. This, combined with forward thinking, and effective planning, have positioned the Town well to address future needs. This Council continues to move forward to address the Town's needs as part of an overall strategy to become a complete community.

Two-Tier Government System

The two-tier local government system is efficient and effective in delivering services, and more so than a single tier government system would be. This is supported by the following points that are elaborated in further detail below.

1. Multiple evidence based studies conclude that efficiency gains promised through amalgamation scenarios repeatedly do not deliver cost savings, and often costs to the taxpayers increase.

2. Local service levels are most efficiently delivered when residents have reasonable access to local Town staff and Council members, and their concerns can be addressed by representatives that understand their local problems..

3. Using the analogy of "Dividing the Labour" there are advantages to a two tier system of local government. The importance of breaking down a large process, such as that of government services, into smaller, more manageable sizes is a cornerstone for efficiency, especially in a large geographic area with many local idiosyncrasies. The keys to success are;

- to build a strong network for exchanging processes and ideas (continuous improvement, efficient use of resources, and sharing of knowledge);
- to have clear roles with regards to upper and lower tier deliverables;
- and very important to success, is strong leadership.

1. Multiple Studies – evidence based

The evidence-based studies such as the Fraser Institute (Municipal Amalgamation in Ontario); Western University (Local Solutions for County-Wide Amalgamation: Factors for Success and Failure); and University of Groningen (The effects of local government amalgamation on public spending and service levels. Evidence from 15 years of municipal boundary reform), provide similar findings. While different countries are involved, statistically there are similarities in results, that show efficiency gains promised through amalgamation do not materialize when the process is completed. There are some common sense reasons that help to explain why this occurs.

The first is related to the type of service and the optimal size of government required to achieve economies of scale. They are different for different services. Local service levels are effectively delivered when residents have reasonable access to local Town staff and Council members. This is because the Town's staff and Council have the ability to comprehend local issues, quickly and with more ease than someone distant from the Town. They can respond appropriately, and without too much complexity (which adds time and cost). Efficiency is achieved through ease of response by staff that have the knowledge, skills and tools necessary for the local geography and or issues management. Time is used efficiently, which in turn keeps the cost down.

A second reason is provided through an excerpt from one of the above referenced articles which explains the economies of scale as follows;

"Kitchen warns that amalgamation should not be defended on the grounds that it is necessary in order to benefit from economies of scale because these economies may be secured through the purchase of services from the private sector or from other units of government."

The Fraser Institute states: (Fraser-institute article "Municipal Amalgamation in Ontario" – published on May 26, 2015.)

"We focus our attention on three smaller municipalities—Haldimand-Norfolk, Essex, and Kawartha Lakes—and examine whether the scale of municipal operations and politics in these areas affected the outcome of restructuring.

Using data for years 2000 to 2012 from the Financial Information Return published by the Ontario Ministry of Municipal Affairs and Housing, we compare various financial indicator trends for our three subject municipalities and a number of comparable municipalities that were not amalgamated. While for various reasons the data are not amenable to a rigorous econometric before-and-after analysis, our simple analysis suggests amalgamation did not result in cost savings or lower property taxes in the cases we examine. We find significant increases in property taxes, compensation for municipal employees, and long-term debt in both amalgamated and unamalgamated communities, suggesting there was no tangible, financial benefit from amalgamation. In fact, many of the claims put forward by those favouring consolidation failed to materialize. In most of our cases, the per-household municipal tax burden increased. We also find that spending on certain services and remuneration also increased significantly. The data largely indicate that post-2000 intra-municipal trends in cost indicators, such as protection costs per household, have remained stable within the group analyzed, or even increased after amalgamation, a finding inconsistent with the cost savings promised as a benefit of amalgamation."

However, the discussion regarding amalgamation, may in of itself help promote efficiency by being the catalyst to recognize the importance of economies of scale and finding those opportunities in the private sector and through municipal service agreements with other units of government, if that step has not already been taken. For the Town of Wasaga Beach, many such strategic alliances have already been built with other governments or the private sector.

A third reason why efficiencies do not materialize through amalgamation is the requirement to deliver at the same service level across the entire geographic county. Many of the smaller municipalities do not have unions for the administrative staff, or their unionized positions in the public works or other departments are not at the same scale as those employed by the County. The outcome frequently is that the smaller amalgamated communities are forced to pay increased labour cost for many of the same levels of service. As labour is one of the major cost factors for most municipal services, the increased costs outweigh the overall benefits that might have been achieved through amalgamation.

2. Local Service

By breaking down the service delivery into smaller municipalities that can respond promptly and effectively to local matters, opportunities exist for efficient and effective service delivery. So, the question is how many municipalities are needed?

Geography will be one of the factors that will impact the number of smaller municipalities needed. To be effective and deliver efficient services, requires reasonable response times to issues (efficiency and effectiveness) and a local connection with the residents to hear their concerns (effectiveness).

Local knowledge is another factor. Understanding what is needed, how and when it should be prioritized relative to other matters competing for resources, knowing what the community vision is, are all examples of important information that impacts service delivery and ultimately effectiveness, or satisfaction.

Business connections is another factor. Local economies, particularly in more rural, or growing urban centres, need connectivity in the business community to achieve economic growth. Business' are the employers for the local residents and stimulate spending through their own success. A supportive local government that ensures the Town is ready and open for business is essential to the economic welfare of the community.

The highest measure of effectiveness will come from the residents and local business owners satisfaction levels. Their voices need to be heard and their elected representatives must understand what is expected and what they are willing to have their taxpayer dollars spent on. The Town's assets and reserves represent their hard-earned dollars, and they need to be able to engage easily and openly with their government to ensure fair and reasonable use of their tax dollars occurs.

Time is money. This is why one of the important factors of efficient service delivery comes from not only being local enough to respond promptly, but also local enough to know about residents needs, geographic needs, and local cost effective solutions to provide the appropriate response. An appropriate response is going to be delivered within the least of amount of time and likely for the least amount of cost, because of familiarity. Complex bureaucratic processes are avoided.

Finally, one of the most important points is the direct impact on the local taxpayer when change is made to their existing governance. The taxpayer has the right to expect the same level of service and standard of care, at the same level of cost that has been in existence. Higher cost or loss of benefits from the assets and reserves they have contributed to over the years is not acceptable.

All of these attributes of local service, either at the County or local level lead to fluidity of decision-making which generates efficiencies and effective service delivery.

CONCLUSION

The Town of Wasaga Beach is an effective and efficient provider of local services, aligned with County services to meet resident's needs. Its tax rates are among the lowest of urban municipalities in Simcoe County yet it delivers all the same services. The Town has a history of improving services and managing spending, leading it to be recognized as a very efficient municipality.

In response to Minister Clark's challenge of finding "improvements to make better use of taxpayers' dollars", staff have identified services currently delivered by the Town and the County that could be re-aligned to eliminate duplication and save money.

Staff are of the view that Council's governance structure is appropriate for a Town the size of Wasaga Beach. Members of Council and Employees are engaged and the culture is one that promotes innovation, efficiency in process, sharing of ideas, and participation in Town activities. Tax dollars are spent wisely and every dollar is spent for the benefit of all residents and businesses, both present and in the future.

The Town of Wasaga Beach has many unique pressures, from its incredible influx of tourism visitors every summer season, a Provincial Park within its boundary with significant environmental features, long geography, entertainment events, and beachfront attractions. These pressures are balanced and managed alongside the needs of the community and the provision of regular core municipal service requirements.

The Town of Wasaga Beach has demonstrated sound fiscal management with continued low tax rates, low debt, and high reserves for future needs, all the while meeting the needs of its residents.

The County of Simcoe has also demonstrated effective management of the services under its jurisdiction with minimal duplication of services offered at the local level. Amalgamation would not lead to more efficient delivery of services or cost savings.

Staff are of the view that the two tier structure in Simcoe County works well, but could be improved in the areas identified in this report.

Respectively Submitted,

George Vadeboncoeur
Chief Administrative Officer

Enclosure

Regional Government Review

Strategic Considerations on the Future of North Simcoe

Town of Midland Submission
May 15, 2019



Executive Summary

The Heads of Council for North Simcoe, which includes the Mayors and Deputy Mayors and their CAOs for the Towns of Midland and Penetanguishene and the Townships of Tiny and Tay, recently came together for a discussion regarding the Regional Government Review (RGR), and more specifically the implications of the Simcoe County review and the potential implications to North Simcoe. Although this submission solely represents the thinking of the Midland representatives, there was considerable fruitful discussion respecting the best way to ensure the interests of North Simcoe are given appropriate consideration as any potential changes unfold through the governance review of Simcoe County.

Clearly, on a topic of such significance, we face a variety of opinions and considerations. As such, we also recognize that garnering the commitment and full support across such a diverse region represents a challenge. However, we (Midland) believe that a proactive and deliberate conversation needs to be had to set the course for the future of this region. Despite the fact the other North Simcoe communities have not signed off on this position paper, we do note that there is general agreement and support respecting the very positive work that has transpired amongst our respective communities. We also believe that type of cooperation and commitment will continue into the future, regardless of the outcomes of the regional governance review.

Midland continues to be the economic hub of North Simcoe, providing a vital collaborative commercial and health services centre for the North Simcoe area and beyond. The Town continues to lead in its financial commitment and support to strategic initiatives such as regional economic development as well as the Huronia Airport partnership with our neighbouring North Simcoe municipalities.

Given our shared geography on Georgian Bay, along with our economic and historic connections, Midland continues to be the go-to community for arts, culture, employment, and numerous other key opportunities. Despite the obvious leadership and financial responsibilities that Midland shoulders, we are fully committed to being collaborative with our neighbours, and more specifically welcome the numerous partnerships that have become the reality in North Simcoe.

While there are few details available to specifically respond to potential restructuring of Simcoe County and its municipalities, Midland continues to approach this review with a broad mind, and with the optimism that collaboration with the Advisors would result in the best possible outcome for our residents, businesses and taxpayers. We acknowledge that all of us are interested in achieving the best outcomes for North Simcoe and its constituents. Midland stands ready and willing to participate in addressing the challenges and opportunities that may arise from this regional governance review.

Midland would like to play an active part in shaping the future changes that may arise from any restructuring. It is our desire to have the best government system for Midland's constituents, as well as all of North Simcoe and the broader region of Simcoe County, including Barrie and Orillia.

This submission speaks to the strengths and weaknesses of the present system as well as the opportunities for change. Specific regard was given to the Terms of Reference of the Ontario Regional Government Review (RGR).

There are specific comments and suggestions in this submission for the benefit of the Advisors and the professionals undertaking this Review.

North Simcoe

This is a submission to the Ontario Regional Government Review (RGR) regarding a review of the efficiency and accountability of two-tiered Regions and the County of Simcoe.

The Town of Midland is an integral part of an area referred to as "North Simcoe" situated within the County of Simcoe. The Town has a history of collaboration and has used many opportunities to find stronger alliances and greater efficiency in the delivery of services.

It is our understanding that Simcoe County was included in this review given that it is one of the fastest growing areas in Ontario. While Regions were created in the early 1970's, Simcoe County was formed in 1843. A significant aspect of the County is the specific exclusion of both Barrie and Orillia from the formal County structure, albeit with some degree of participation in certain County delivered services.

Given the Province has directed this review and may make significant changes to the County of Simcoe – the Town of Midland would like to accept the challenge to participate in the dialogue that might lead to the evolution of local government in the broader region as well as more directly within North Simcoe. This submission reflects discussions that occurred between the Heads of Councils for North Simcoe and is an effort to draw out the collective experiences and thoughts regarding potential restructuring directions. At this point, Midland is providing our thoughts, and we look forward to responding in a more formal manner once specific direction is provided by the Province.

Given the significant differences within some of our regions - it is important to note that one size does not fit all and that some of our smaller municipalities do serve their communities efficiently and are accountable to their residents. We need to be creative with the technology and systems we have today to create local and regional governments that can best serve our diverse municipalities.

Our further understanding is that Simcoe County was included in this Review given that there is a need to provide a regional governance framework which includes improved co-ordination with the urban centres of Barrie and Orillia and to recognize the Provincially-designated growth centres within Simcoe County – namely: Alliston, Bradford, Alcona, Collingwood and Midland/Penetanguishene.

In some cases – certain two-tiered regions may need to evolve into single-tier municipalities – or alternatively – regions that have municipalities of significant size and capacity may need a more streamlined approach with less regional services. In our opinion, Simcoe County with Barrie and Orillia would be too large an area to become a single-tier municipality providing efficient and accountable governance.

Where regions remain as two-tier systems – it is important to determine whether the lower-tier municipalities can assume sufficient responsibilities to warrant streamlining the regional tier to improve regional governance and service delivery by avoiding duplication while increasing effectiveness. In other words – there may be a better distribution of the current services that can provide more efficient service delivery.

Where the local municipality is sufficient in size (population) to assume the majority of the community's requirements, then a region can focus on major

broader regional services and provide the overall strategic direction to ensure greater prosperity across Ontario.

It is important to note that Midland currently collaborates with our neighbour, Penetanguishene, on a number of services including Building Services, Transit Services and Fire Management (Fire Chief & Executive Assistant). Since both of our communities have undergone municipal service delivery review exercises, they are now positioned to continue exploration of additional opportunities to create efficiencies. Various discussions respecting fleet/automotive mechanical services; procurement services; landscape gardening services; utility meter reading and data extraction as well as potential human resources services are underway at various stages of consideration.

In terms of the four municipalities in North Simcoe – we have established a shared economic development focus through the Economic Development Corporation of North Simcoe (“EDCNS”) as well as a joint tourism approach through “The Heart of Georgian Bay” tourism initiative (these initiatives also include the Town of Penetanguishene and Townships of Tiny and Tay). Another key asset in North Simcoe is the Huronia Airport which is co-owned by Tiny, Penetanguishene and Midland. Currently the three communities are collaborating on a business review of the Airport operations to determine what, if any, changes should be considered to enhance this key asset and position it for future economic prosperity.

We need to acknowledge that the rural components of regions are fearful of the threat of losing their identity and level of attention given to rural matters as we continue to see the growth pressures migrating toward urban centres. There is also a concern in the rural and less serviced areas of the potential for higher taxes without reasonable access or need for certain services in the rural areas.

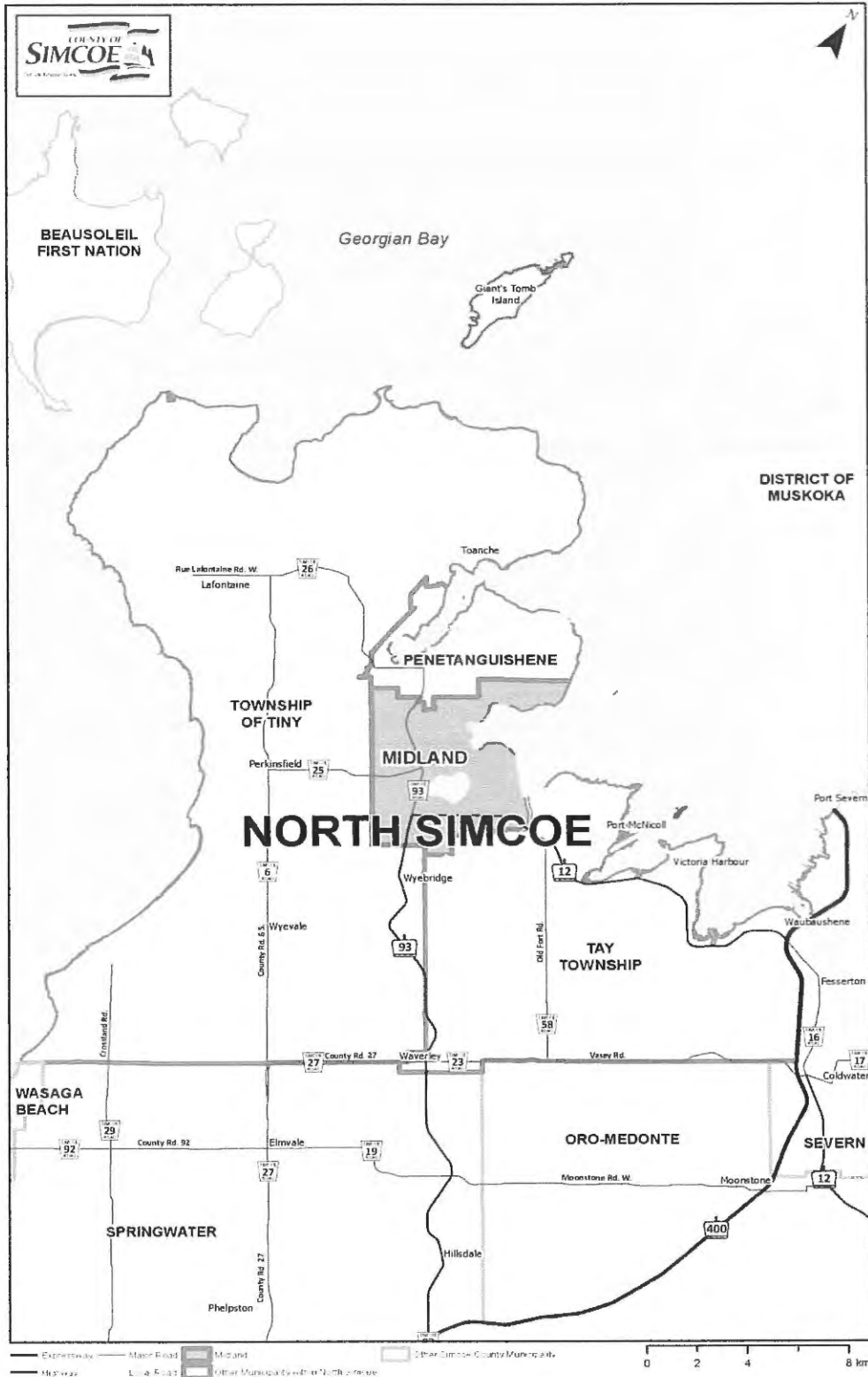
Simcoe restructuring should take advantage of all the experience of two-tiered regions over the last 45 years. While smaller municipalities often have greater community and volunteer engagement, there are very real challenges funding a broader range of services.

In addition to RGR, there are significant changes being made to the health care system in Ontario. Changes to the health system should be co-ordinated with the

local and Regional Government Review so that the affected municipalities and regions can best serve all the needs of their residents.

The education system is also a very important component of our communities and regions and should be similarly harmonized. An excellent example of this synchronizing would be the development of effective and comprehensive community hubs. Midland already serves this key role with the benefit of these critical community services.

The Chigamik Community Health Centre in Midland is an exciting new regional facility whose mission is to provide culturally relevant holistic programs and services to equip our communities to achieve optimal health and well-being through awareness, health promotion and illness prevention.



Part 1 – North Simcoe as a new Lower-Tier Municipality in a Regional Structure

In understanding Midland and the North Simcoe area – we have recognized four “sectors” for collaboration. As a brief overview, we offer up the following observations:

Business Innovation & Entrepreneurship – Our strategy is that while our harbours were historically the path to our area and the launching point to other areas in Canada and the USA – these harbours can now be “the path to the future” as we transform our lives – including commerce:

Industry – significant existing and emerging industries continue to provide employment opportunities for residents of North Simcoe within a growing Manufacturing sector;

Cottaging – the area serves as a large summer/vacation destination with significant surrounding economic and community involvement with area cottagers;

Boating – there are an estimated 5000+/- boats in the Georgian Bay area of North Simcoe, serving in many cases, as “floating cottages” and having a positive impact on local commerce.

History, Arts, Culture & Entertainment – we have a rich cultural diversity throughout our area including: Midland Cultural Centre, Discovery Harbour, Martyrs’ Shrine and Sainte-Marie Among the Hurons. It is critically important that there is recognition of our Francophone and Indigenous communities as key components of North Simcoe. Recent efforts to broaden the focus on a “regional” cultural initiative appear to be making positive strides.

Health and Social Justice – Midland (and North Simcoe) house a wide range of services to meet the needs of the entire area. Many of these services are complimentary and delivered in association with the regional services provided in Barrie and Orillia.

Natural Environment – Our environment is shaped by our rich heritage and natural geographic amenities such as Georgian Bay, Wye Marsh, etc.

North Simcoe Population – Employment

2001 census	42,727
2016 census	47,646

Note: It is important to identify that there are 15,600 existing seasonal / part time residents in Tiny & Tay Townships who own property and participate in the activities of the area. Tiny and Tay residents migrate into Midland for commercial, health and related social/community services.

2031 Places to Grow population projection for all of Simcoe North is 57,400 with an employment projection of 23,300 jobs.

Places to Grow has planned for a 2031 population of 667,000 for Simcoe County, Barrie and Orillia. The employment projection for Simcoe County area is 254,000 jobs.

Midland / Lower-Tier Responsibilities

We see the main functions of a lower-tier municipality to include the following responsibilities:

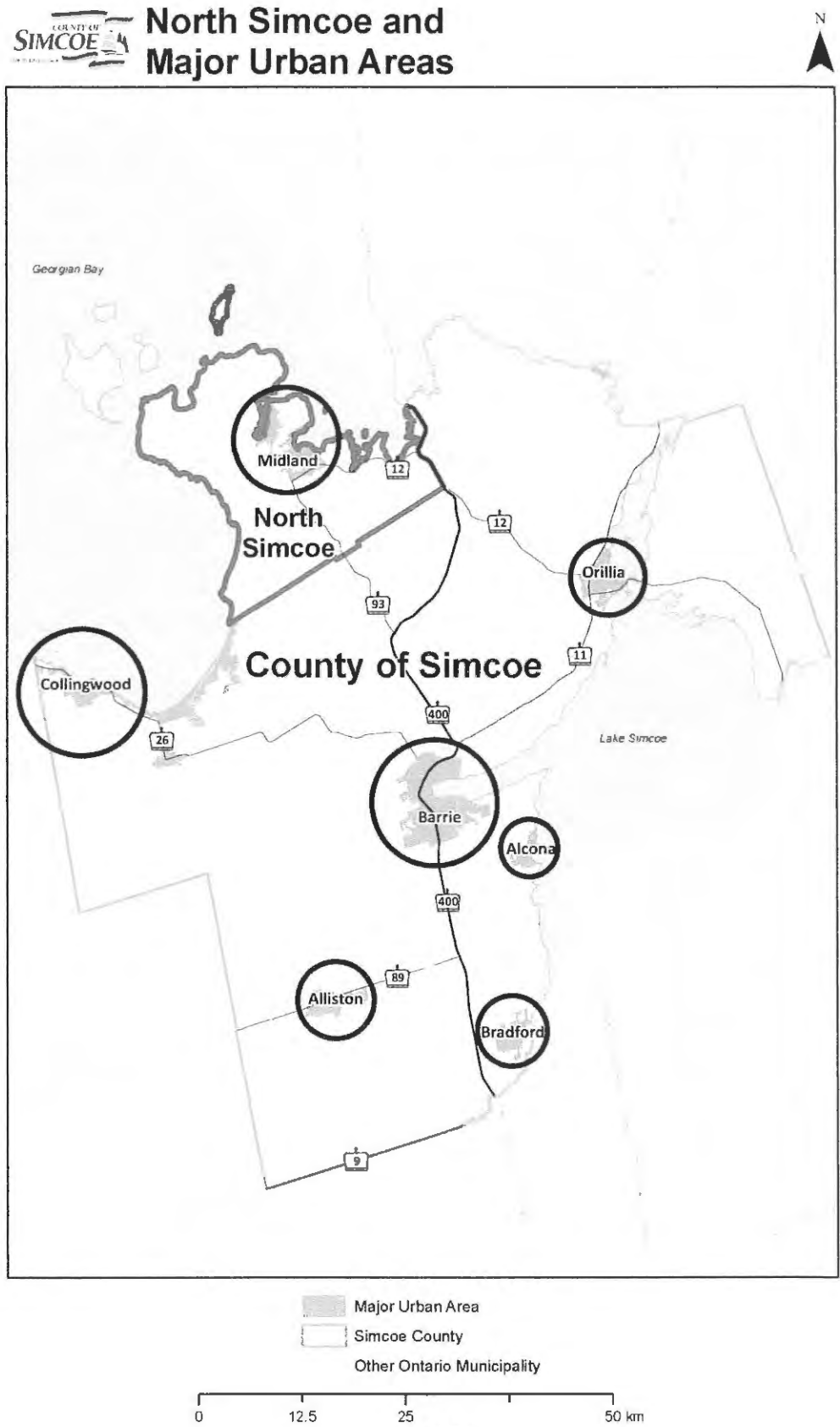
- Parks & Recreation & Culture;
- Local Water / Wastewater Distribution;
- Roads / Sidewalks / Trails;
- Building (*Ontario Building Code*) Services;
- Secondary Planning / Zoning / Community improvement / Site Planning;
- *Municipal Act* Regulations (ie. Property Standards – Licensing -Tax Collection).

We also would recommend the consideration of a new function to promote the collaboration of “Community Health Hubs” for a wide range of services – including wellness. Community hubs are important and represent a convergence of positive opportunities for a community to come together to meet a wide range of needs.

Lower-tier municipalities have traditionally undertaken matters which become important to a community. Examples of this are the physician recruitment / retention initiatives, seniors / wellness facilities and programs, etc.

There may be assets as a result of municipal restructuring that will become available for community health purposes. Our Provincial acute and preventative healthcare requires comprehensive integration throughout our governance system. This is also applicable to our education and economic development strategies.

Further to the collaboration that has occurred to-date between the municipalities in North Simcoe – there will be greater opportunities for municipalities and the new “regional municipality” to explore joint delivery of certain services and / or the sharing of a service where there is additional capacity in one municipality to assist another municipality(s).



Part 2 – North Simcoe in a Regional Municipality of Simcoe

Simcoe County needs to be more regionally coordinated with a governance system that includes Barrie and Orillia and the other provincially identified growth centres. Our district residents need direct representation that is accountable for the delivery of those services.

Provided the lower-tier municipalities could be of a size to deliver most of the municipal services – the regional level of government could be streamlined, and any existing duplication could be reduced or eliminated.

There is also an opportunity for smaller municipalities within a region to share services so that the region does not have to provide any unique service to any one – or a few – municipalities. An example would be for a number of municipalities to create a “Planning Board” to provide community planning services comparable to the larger municipalities within a region.

Planning needs to be better defined for both the regional and local levels to prevent duplication and redundancies. The region should focus on regional strategic planning connecting the important investments required for infrastructure and large-scale regionally significant matters, whereas the local planning function should be in community planning where communities are planned as a secondary planning process with implementing zoning, subdivision, etc.

Regional Responsibilities

- Regional Planning and Major Infrastructure;
- Regional Economic Development – Tourism - with local liaison (business retention);
- Public Health – Social Housing;
- Police (currently delivered across North Simcoe by the South Georgian Bay OPP Detachment);
- Emergency Services - Fire / Ambulance;
- Transit;
- Solid Waste – Recycling;
- IT / Heritage / Forestry
- Court Services

Conclusion

Midland believes that a proactive and deliberate conversation needs to be had to set the course for the future of this region. We also believe that the type of cooperation and commitment that we share with our neighbouring communities lays a strong foundation for the future. We look forward to continued dialogue with the provincial government to advance the outcomes of the Regional Government Review.

Participants

Town of Midland:

Stewart Strathearn, Mayor
Mike Ross, Deputy Mayor
John Skorobohacz, CAO

Facilitator:

Donald F. May RPP., Ontario Land Economist

From: WardensGolf <wardensgolf@simcoe.ca>

Sent: May 10, 2019 11:41 AM

Subject: Calling all Golfers - Join Warden George Cornell for the 15th Annual Warden's Golf Tournament

Good Afternoon,

You're invited to join Warden George Cornell on **Wednesday, June 26, 2019** for the 15th Annual Simcoe County Warden's Golf Tournament at Vespra Hills Golf Club. Proceeds from this year's event are in support of the Give a Lift Long Term Care Bus Fundraising Campaign.

Date: Wednesday, June 26, 2019

Location: Vespra Hills Golf Club – 2694 Wilson Drive, Minesing, ON

Registration: 9:00 – 10:30 a.m.

Tee off Time: 10:30 a.m. Shotgun Start / Scramble Format

Dinner/Silent Auction: 5 p.m.

Cost: \$250 per golfer / \$1000 Foursome

Includes: 18 holes of golf, cart, complimentary lunch, dinner, and a gift from the Warden.

Please consider supporting this initiative by registering for golf, providing a sponsorship, or donating a prize. To register for and/or sponsor this event please complete the attached registration form. The registration deadline is June 14, 2019.

Further details regarding this event can be found at www.wardensgolf.simcoe.ca

Should you require assistance please contact Michelle Denne or Jen Swaile at 705-726-9300 ext. 1260 | wardensgolf@simcoe.ca

Thank you for your consideration. We look forward to seeing you on June 26, 2019.



SPONSORSHIP OPPORTUNITIES

WEDNESDAY, JUNE 26, 2019

VESPRA HILLS GOLF CLUB | 2694 WILSON DRIVE, MINESING, ONTARIO

Amount	\$4,000	\$4,000	\$3,000	\$2,000	\$1,750	\$1,500	\$1,000	\$750	\$500	\$300	\$200
Level	Golf Carts*	Dinner*	Gold	Lunch*	Beverage Station*	Silver	Bronze	Putting Contest*	Closest to the Pin	Longest Drive	Individual Hole
Logo displayed at contest hole/ individual hole								•	•	•	•
Logo displayed on every golf cart	•										
Logo displayed at beverage station					•						
Logo displayed at lunch/dinner		•		•							
Special recognition at dinner	•	•	•	•	•	•	•				
Complimentary foursome	•	•	•								
Complimentary twosome				•	•	•					
Logo displayed at one high-traffic location during tournament						•	•				
Logo displayed individually at two high-traffic locations during tournament			•								
Logo on event program	•	•	•	•	•	•	•	•			
Company name on event program									•	•	•
Logo in sponsor slideshow at dinner	•	•	•	•	•	•	•	•	•	•	

W

* One Available

**PRIZES OR CASH DONATIONS ARE ALSO WELCOME. TO REGISTER OR SPONSOR THIS EVENT, PLEASE VISIT WARDENSGOLF.SIMCOE.CA
FOR MORE INFORMATION PLEASE CONTACT MICHELLE OR JEN AT 705-726-9300 EXT. 1260 OR EMAIL WARDENSGOLF@SIMCOE.CA**



REGISTRATION & SPONSORSHIP FORM

WEDNESDAY, JUNE 26, 2019

VESPRE HILLS GOLF CLUB | 2694 WILSON DRIVE, MINESING
 9 AM REGISTRATION | 10:30 AM SHOTGUN | 5 PM DINNER

Proceeds from this event are in support of the Long Term Care and Seniors Services Fundraising Program.

Company Name: _____

Contact Person: _____

Mailing Address: _____

City/Province/Postal Code: _____

Phone #: _____ Email: _____

I agree to receive electronic messages from the County of Simcoe Office of the Warden and CAO related to commercial promotions, fundraising and other opportunities. You may withdraw consent to receive any such messages at any time.

SPONSORSHIP OPPORTUNITIES

See Sponsorship Opportunities poster for detailed descriptions.

- | | |
|---|---|
| <input type="checkbox"/> \$200 Hole Sponsor | <input type="checkbox"/> \$1750 Beverage Station Sponsor (includes complimentary twosome) |
| <input type="checkbox"/> \$500 Longest Drive Sponsor | <input type="checkbox"/> \$2000 Lunch Sponsor (includes complimentary twosome) |
| <input type="checkbox"/> \$500 Closest to the Pin Sponsor | <input type="checkbox"/> \$2500 Gold Sponsor (includes complimentary foursome) |
| <input type="checkbox"/> \$750 Putting Contest Sponsor | <input type="checkbox"/> \$4000 Dinner Sponsor (includes complimentary foursome) |
| <input type="checkbox"/> \$1000 Bronze Sponsor | <input type="checkbox"/> \$4000 Golf Carts Sponsor (includes complimentary foursome) |
| <input type="checkbox"/> \$1500 Silver Sponsor (includes complimentary twosome) | <input type="checkbox"/> Other Donation (prize, cash, etc.) |
- Please specify _____

REGISTRATION INFORMATION

Golfers ____ x \$250 = \$_____

Dinner & Silent Auction only ____ x \$50 = \$_____

Foursome ____ x \$1000 = \$_____

Please list the golfers in your foursome: **Please indicate any dietary restrictions beside player's name*

- 1.
- 2.
- 3.
- 4.

PAYMENT

Personal information contained on this form is collected pursuant to the Municipal Act and protected in accordance with the Freedom of Information and Protection of Privacy Act and is used only to register you for this event. Questions about this collection should be directed to the Office of the Warden and CAO, County of Simcoe, 1110 Highway 26, Midhurst, Ontario L9X 1N6.

\$_____ Total Payment Due I will pay by: Credit Card Cheque (payable to County of Simcoe)

Card #: _____ Expiry: ____/____ Security Code (CVC or CVV): _____

Name on Card: _____ Signature: _____

Mail Cheque to: Office of the Warden and CAO | County of Simcoe | 1110 Highway 26, Midhurst, ON L9X 1N6

Registration deadline is **Friday, June 14, 2019**. Registration inquiries and completed forms can be sent to:
 wardensgolf@simcoe.ca or 705-726-9300 ext. 1260



WEDNESDAY, JUNE 26, 2019

**VESPRA HILLS GOLF CLUB
2694 WILSON DRIVE, MINESING, ONTARIO**

**9 AM REGISTRATION | 10:30 AM SHOTGUN START
5 PM DINNER & SILENT AUCTION**

**PROCEEDS IN SUPPORT OF
LONG TERM CARE AND SENIORS SERVICES
FUNDRAISING PROGRAM**

**INCLUDES 18 HOLES OF GOLF WITH CART,
LUNCH, DINNER, AND A GIFT FROM THE WARDEN**

**ACCESS TO ON-COURSE GAMES PASSPORT
CAN BE PURCHASED THE DAY OF THE EVENT FOR \$20**

**TO REGISTER AND/OR SPONSOR THIS EVENT PLEASE
VISIT: WARDENSGOLF.SIMCOE.CA**

REGISTRATION BY JUNE 14, 2019

**FOR MORE INFORMATION, CONTACT MICHELLE OR JEN
AT 705-726-9300 EXT. 1260 OR EMAIL WARDENSGOLF@SIMCOE.CA**



From: Steve Jones <sjones@nottawasagaresort.com>
Sent: May 13, 2019 11:07 AM
To: Greg Murphy <gmurphy@essatownship.on.ca>
Subject: Nottawasaga Foundation May Newsletter



May Newsletter

There is only a little over two months left, before our 27th Annual Charity Golf Tournament on July 19, 2019.

Sponsorships are coming in every day and we are filling in our golf spots. If you have already responded, we thank you for your support!

If you wish to golf, please don't delay in returning your sponsorship form as golf spaces are limited.

We still have quite a few spots left in the Ladies' 9-hole Tournament. Get your foursomes together for a fun-filled day of golf and relaxing by the pool.

We are always looking for products for the Live and Silent Auctions. If you wish to donate products, services or gift certificates, please fill out the attached form.

Last year with the help of our many generous donors, we raised \$357,000.00, bringing the total amount over the last 26 years to over 6 million dollars! This incredible accomplishment enables The Nottawasaga Foundation to continue to support many worthwhile charities and causes in our area.

Sponsorship Options:

- **TITANIUM Sponsor: \$15,000.00** - Package includes Corporate Signage displayed on Individual Signage at two high-traffic locations, corporate logo on select golf carts, tee markers and a banner. Also includes your choice of:
 - a) 8 18-Hole Open Golf tickets (including cart, lunch, dinner with wine & auction)
 - or** b) 8 Ladies 9-Hole Golf tickets (including cart, lunch, pampering session, dinner & auction)
 - or** c) 12 dinner & auction tickets

- **PLATINUM Sponsor: \$5,000.00** - Package includes Corporate Signage displayed on Individual Signage at two high-traffic locations. Also includes your choice of:
 - a) 8 18-Hole Open Golf tickets (including cart, lunch, dinner & auction)
 - or** b) 8 Ladies 9-Hole Golf tickets (including cart, lunch, pampering session, dinner & auction)

or c) **12** dinner & auction tickets

- **LADIES Tournament: \$150.00** – An exclusive 9-hole tournament for Ladies only. Starts with coffee & snacks followed by an 8:30am tee-off. Also includes:
 - **1** 9-Hole Golf ticket (including golf cart)
 - Lunch and afternoon pampering session at the outdoor pool
 - Dinner and auction

Golf spaces are allocated to the various sponsorship levels and open golf tickets are not available. If you wish to have additional golfers, we suggest you move up to the next sponsorship level. If you do not require golf tickets, please consider donating them back so that we can accept additional golfers. We also have Dinner and Auction only tickets available.

Thank You. Your support truly does make a difference!

This e-mail message and any attachment is CONFIDENTIAL. It is intended only for the persons or organizations named above. If you have received this e-mail message in error, please reply to Steve Jones and delete it. Any other use or disclosure of contents is strictly forbidden. ©2019 by Nottawasaga Inn Limited.



27th Annual
GOLF TOURNAMENT
Dinner & Auction Fundraiser
Friday, July 19, 2019

AVAILABLE SPONSORSHIP LEVELS: *Please see right for explanation.*

- | | | | |
|------------------------|----------|-------------------|--------|
| 1. Titanium Sponsor | \$15,000 | 5. Silver Sponsor | \$ 750 |
| 2. Platinum Sponsor | \$ 5,000 | 6. Bronze | \$ 500 |
| 3. Double-Gold Sponsor | \$ 2,500 | 7. Ladies 9-Hole | \$ 150 |
| 4. Gold Sponsor | \$ 1,250 | 8. Dinner Only | \$ 85 |

Company: _____

Contact: _____

Email: _____

Address: _____

Postal: _____ Phone: _____

(Company address and Email are required for tax receipts)

Sponsorship Level: _____ Sponsorship Amount: _____

Product Donations: _____ Estimated Value _____

Do you require a income tax receipt? Yes No

I will be golfing AND attending dinner (list golfer names below)

1: _____ 3: _____

2: _____ 4: _____

I will NOT be golfing OR attending dinner

I will be attending dinner only

Cheque (enclosed or sent) Visa Master Card

Card #: _____

Expiry: _____ Security Code (back of card): _____

Signature: _____

Make all cheques payable to:
THE NOTTAWASAGA FOUNDATION
c/o The Nottawasaga Resort
6015 Highway 89
Alliston, ON L9R 1A4
(705) 435-5501 ext. 385
foundation@NottawasagaResort.com

Titanium Sponsor \$15,000

Package includes 8 golfers, Barbecue Lunch, Buffet Dinner including wine and reserved seating, Individual Signage at two high-traffic locations and in Trade Centre, Corporate Logo on Select Golf Carts, Tee Markers and Banner.

Platinum Sponsor \$ 5,000

Package includes 8 golfers, Barbecue Lunch, Buffet Dinner and Individual Signage at two high-traffic locations.

Double-Gold Sponsor \$ 2,500

Package includes 4 golfers, Barbecue Lunch, Buffet Dinner and Individual Signage.

Gold Sponsor \$ 1,250

Package includes 2 golfers, Barbecue Lunch, Buffet Dinner, Individual Signage.

Silver Sponsor \$ 750

Package includes 1 golfer, Barbecue Lunch, Buffet Dinner, Corporate Name listed on signage

Bronze Sponsor \$ 500

Package includes Corporate Name in print media.

Ladies 9-Hole Tournament \$ 150

Package includes 1 golfer, Barbecue Lunch, Afternoon Pampering session by the Pool and Buffet Dinner

Dinner Only \$ 85

Golf spaces are allocated to the various sponsorship levels and, as such, open golf tickets are not available. If you wish to have additional golfers, we suggest you move up to the next sponsorship level. If your sponsorship level includes golf, and you do not require golf tickets, please consider donating them back for other golfers.

Due to printing deadlines, if you wish your name to be included on the program, any donations must be received by July 12, 2019

Donations are tax deductible and will be receipted. Charitable Registration Number 89335 0314 RR0001

Tax Receipt Info:

Level	Tax Receipt Amounts	
	Donation Only	With Golf/Dinner
Titanium	15000.00	13850.00
Platinum	5000.00	3850.00
Double Gold	2500.00	1925.00
Gold	1250.00	950.00
Silver	750.00	600.00
Bronze	500.00	400.00
Ladies Golf		10.00
Dinner Only		10.00
Cash Donation	Full Amount	
Product	Retail Value	

To Guarantee your spot, payment is required at time of registration.

A3



MEMO

Date: May 13, 2019 (rev)

Subject: Response to Town of Wasaga Beach comments re: role of Conservation Authorities as part of the Regional Governance Review

Background

The Town of Wasaga Beach filed their response to the Regional Review on May 9, 2019, with a letter to the Minister of Municipal Affairs and Housing, Steve Clark.¹

Their response included a letter from Mayor Bifulchi, a resolution passed by Wasaga Beach's Coordinated Committee on May 9, and a copy of the staff report from George Vadeboncoeur, CAO of Wasaga Beach.

In the staff report there are responses to questions posed as part of the regional governance review.

Under the question "Is the decision-making (mechanisms and priorities) of upper and lower-tier municipalities efficiently aligned?" the town responded (in part):

"The Nottawasaga Valley Conservation Authority (NVCA) and the Lake Simcoe Conservation Authority add a degree of complexity to the decision make process as it pertains to development review that is unnecessary. These authorities should be dissolved and their responsibilities under the Conservation Authorities Act pertaining to flood control, watershed interests, protection of drinking water sources, and land use planning applications should be assumed by the County of Simcoe. This would reduce duplication between local governments and the authorities and allow for a coordinated approach to be applied across both watersheds, leading to more effective and efficient decision making."

¹ The full Wasaga Beach submission can be found at <https://www.wasagabeach.com/Whats%20New%20and%20Public%20Notices%20Documents/Letter%20to%20Minister%20of%20Municipal%20Affairs%20and%20Housing%20Steve%20Clark%20-%20May%209%202019.pdf>

Under the question "Is there duplication of activities?" the town responded (in part):

"Conservation Authority Functions – flood control, watershed interests, protection of drinking water sources, and commenting on land use planning applications are all functions carried out by Conservation Authorities. Municipalities have professional staff that can be assigned these functions. Where issues overlap municipal boundaries, the County could be delegated the responsibility"

NVCA Response with Background

1. We are deeply disappointed in these recommendations from the Town of Wasaga Beach.
2. Conservation authorities do not duplicate the development reviews taking place at the municipal and county level. We are the only agency that looks at implications of a proposed development with the lens of natural hazards and stormwater management. When a development is proposed in a floodplain, wetland, or area prone to erosion, we look at how these natural hazards may affect not only the safe, long-term use of the site in question, but also how they may impact upstream and downstream properties. These impacts may be felt across multiple municipal and county boundaries.
3. The suggestion of moving to municipal or county oversight of development in floodplains and wetlands and other aspects of our work ignores the benefits gained from a watershed management approach that links water and land-based natural resources.
 - Watersheds are areas of land that drain rain and snowmelt into a system of rivers and waterbodies that eventually flow into a large body of water like a Great Lake. They are natural systems that do not align with municipal or other jurisdictional boundaries.
 - Conservation authorities formed across Ontario on a watershed basis so that flooding, drought and other hazards (erosion, etc.) would be addressed on a systemic basis that respects and responds to the realities of the natural environment.
 - There are 18 municipalities and 3 counties with lands within the Nottawasaga Valley Watershed. If they assumed the responsibilities of the NVCA, the County of Simcoe would not be in a position to address concerns at a watershed level.

4. Not all municipalities and counties have the staff expertise required to manage flood monitoring and control, drinking water source protection, stormwater management and planning on a watershed basis.
 - NVCA offers a cost effective way for municipalities to have access to specialists in water resource engineering, ecological planning, resource planning, hydrogeology, and aquatic biology, among others.
 - It costs approximately \$30 per Ontario household per year for all conservation authorities' programs and services.²
5. Managing floodplains and other natural hazards on a watershed basis proactively protects people and their property.
 - Floodwaters don't respect municipal boundaries. They follow the natural landscape of the watershed. As such, it makes sense to manage flood risk at the watershed level.
 - There is no doubt that people are sometimes frustrated with the perceived limitations that NVCA and other conservation authorities have put on development in floodplains and other hazard lands. However, you only need to look the current states of emergency across Ontario to see that floods do happen and bring with them considerable costs and consequences. Directing development away from floodplains and hazard lands makes sense.
6. With our understanding of the hydrologic systems of the watershed, conservation authorities are best suited to managing drinking water source protection.
7. Conservation authorities offer services that other agencies do not, including water quality and quantity monitoring, stream and wetland restoration, large-scale forestry and tree planting, and management of lands for conservation purposes. These services provide flood and erosion control, enhance aquatic and wetland habitats, improve water quality, mitigate climate change, and provide data for effective decision-making.

²Source: Conservation Ontario. See <https://conservationontario.ca/about-us/watershed-views-blog/blog/dont-lose-the-watershed-management-model-its-efficient-and-it-works/>

NVCA Response – Media

- We are deeply disappointed in these recommendations from the Town of Wasaga Beach.
- Conservation authorities formed across Ontario on a watershed basis so that flooding, drought and other hazards like erosion would be addressed in a way that respects and responds to the realities of the natural environment.
 - A good example is flooding. Floodwaters don't respect municipal boundaries. They follow the natural landscape of the watershed. As such, it makes sense to manage flood risk at the watershed level.
- Conservation authorities do not duplicate the development reviews taking place at the municipal and county level. We are responsible for looking at the implications of a proposed development at the watershed level, with a focus on natural hazards and stormwater management.
 - When a development is proposed in a floodplain, wetland, or area prone to erosion, conservation authorities look at how these natural hazards may affect not only the safe, long-term use of the site in question, but also how they may impact upstream and downstream properties. These impacts may be felt across multiple municipal and county boundaries.
- NVCA provides services to 18 municipalities in three counties. Moving to municipal or county oversight of development in floodplains and wetlands and other aspects of our work ignores the benefits gained from a watershed management approach. It also puts the burden of the cost of the engineering, scientific and technical expertise our staff provide on each municipality. Through the conservation authority, municipalities share the costs, keeping them lower overall.
 - Conservation authorities offer a cost-effective way for municipalities to have access to the engineers, scientists and technical specialists required for flood monitoring and management, drinking water source protection, stormwater management, and natural hazard planning review.

From: Andrea Matrosovs <amatrosovs@thebluemountains.ca>

Sent: Tuesday, May 14, 2019 10:10 AM

To: Bob Meadows (bobmeadows4ward3@outlook.com); Keane, Cathy; Dane Nielsen (councillornielson@greyhighlands.ca); don.allen@springwater.ca; Donna Jebb (djebb@newtecumseth.ca); NIX, F (frednix@sympatico.ca); Gail Little (glittle@amaranth-eastgary.ca); gary.harvey@barrie.ca; George Watson; Keith White; Margaret Mercer; Mariane Mcleod - Town of Collingwood (mmcleod@collingwood.ca); Raj Sandhu; rnicol@innisfil.ca; sboxem@mulmur.ca; tpaterson@clearview.ca; Walter Benotto; Doug Hevenor

Cc: Chris Hibberd; Byron Wesson; Sheryl Flannagan; Heather Kepran

Subject: Re: Comments about the Nottawasaga Valley Conservation Authority

Thank you, Doug. Last night at our Blue Mountains Council we passed the following motion based on GSCA's appeal to member municipalities. The only change from the recommended wording was the fourth Whereas was changed from 'will' to 'may' and for that I was able to secure unanimous support for the motion!

We also passed a motion to invite you and Sonya to come present to Council.
Andrea

WHEREAS Climate Change and flooding are mounting threats in Grey and Bruce Counties, and Conservation Authorities provide services including real-time flood forecasting, emergency planning support and water-related studies, and
WHEREAS, in 1996, the total provincial Section 39 Transfer Payment to all of Ontario's conservation authorities for Flood and Erosion Control and Natural Hazard Prevention was reduced from \$50-million to \$7.4-million, and Grey Sauble Conservation Authority's share of this payment has remained static at \$71,779 since 1996, and
WHEREAS the recent Provincial Budget has further reduced Grey Sauble Conservation Authority's Section 39 Transfer Payments from \$71,779 to \$37,055 or about 50%,
and WHEREAS this may affect emergency management supports and municipal planning, zoning and development input activities provided by Grey Sauble Conservation Authority,
and WHEREAS there is a provincial role in province-wide flood risks reduction and emergency management, and investments in prevention can potentially avoid or reduce losses to life and property and major expenditures during and after an emergency,
and WHEREAS the Ontario Government's Proposal on the Environmental Registry of Ontario 013-5018 on Modernizing Conservation Authority (CA) Operations proposes to define a limited list of the core mandatory programs and services for CAs,
THAT this municipality recognizes the value provided by the work of the CA, and supports the current multi-municipality governance model for the selection of programs, and the current municipal levying approach that includes annual input from Municipal Councils,
and THAT this municipality recommends that the province acknowledge a strong and positive provincial role in flood risk reduction programs and reinstate funding to CAs,
and THAT Municipal Staff be directed to provide a copy of this resolution to the Environmental Registry of Ontario (Proposal 013-5018) prior to the May 21st deadline, to AMO, and to Minister Bill Walker.

From: Building <alert@building.ca>

Sent: May 15, 2019 11:10 AM

To: Colleen Healey <chealey@essatownship.on.ca>

Subject: \$200M to Bring Your Innovative Housing Ideas to Life!



Bring Your Innovative Housing Ideas to Life!

Have a unique approach to building or maybe an innovative financing solution that might help address the challenges facing affordable housing? Here's the perfect opportunity to see those ideas come to life!

The \$200-million Affordable Housing Innovation Fund is designed to encourage new funding models and innovative building techniques for affordable new home, retrofit, and rental projects.

The Innovation Fund is an important part of Canada's first-ever National Housing Strategy. We need innovative solutions to help address our current and future affordable housing challenges, create inclusive and accessible communities, and reduce homelessness.

Eligibility criteria include:

- A minimum five new units, renovations or retrofits considered affordable
- Affordability maintained for at least 10 years
- Energy and greenhouse gas efficiencies included in the design
- Accessibility features included
- Long-term viability and sustainability demonstrated

The fund includes loans, forgivable loans, contributions and other financing options to help create up to 4,000 new affordable housing units over 5 years.

Think your project might qualify? Learn more about the criteria and how to apply online.

SEE IF YOU QUALIFY



Canada



Canada Mortgage and Housing Corporation
700 Montreal Road | Ottawa, Ontario | K1A 0P7

**BUILD-
ING**

This email was sent to chealey@essatownship.on.ca, as a recipient of *Building's* weekly newsletter. We felt the above message would be of some interest to you. If you no longer wish to receive such occasional messages, you may [modify your preferences](#) or [opt out](#).

Krista Pascoe

From: Lisa Lehr
Sent: May 16, 2019 1:57 PM
To: Krista Pascoe
Subject: FW: Update: Provincially Significant Employment Zones

consent

From: Minister Steve Clark [mailto:mah@ontario.ca]
Sent: May 16, 2019 8:20 AM
To: Lisa Lehr <llehr@essatownship.on.ca>
Subject: Update: Provincially Significant Employment Zones

Ministry of
Municipal Affairs
and Housing

Office of the Minister

777 Bay Street, 17th Floor
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Fax: 416 585-6470

Ministère des
Affaires municipales
et du Logement

Bureau du ministre

777, rue Bay, 17^e étage
Toronto ON M5G 2E5
Tél. : 416 585-7000
Téléco. : 416 585-6470



19-003055

May 15, 2019

Dear Mayor Sandie Macdonald,

On May 2, I released [More Homes, More Choice](#): Ontario's Housing Supply Action Plan. It lays out our government's comprehensive plan to increase the supply of housing that is affordable and provides families with more meaningful choices on where to live, work and raise their families.

The Greater Golden Horseshoe is a critical economic driver, both provincially and nationally, with 85 per cent of the province's population growth expected in this region by 2041. We know that we need a growth plan to not only address the current housing crisis, but to also prepare the region for the exponential growth that will occur over the next 20 years. That is why [A Place to Grow: Growth Plan for the Greater Golden Horseshoe](#) is a critical part of Ontario's Housing Supply Action Plan.

A Place to Grow addresses the needs of the region's growing population, its diversity, its people and its local priorities. It is the result of the recent consultations on growth plan policies in the Greater Golden Horseshoe, and I would like to thank you for sharing your input during that process. All input was carefully considered in the development of A Place to Grow and the introduction of the Provincially Significant Employment Zones. A Place to Grow will help increase housing supply, create jobs, attract investments and promote economic development. It comes into effect on May 16, 2019 and aims to provide planning flexibility at the local level.

A7a

In my letter of May 2, 2019, I outlined that we have identified 29 Provincially Significant Employment Zones that we consulted on to provide enhanced protections for existing employment areas. The 29 zones have not changed as a result of consultations; however, we have revised them to address any factual errors in the mapping based on municipal official plans that are in effect. These zones can be viewed on our [web portal](#).

Requests for Reconsideration

During the next phase of work, we will be reviewing more than 750 requests we received during the consultation period to reconsider a particular zone and/or add new zones. As a part of this, we may require additional information from municipalities and others who submitted requests. Each request will be assessed on its own merit, and other considerations, such as local planning context and provincial interest.

To help process these reconsiderations, we will be seeking demonstrable municipal support, such as a council endorsed letter that outlines local support for the request. We will work with the parties involved to connect with the appropriate municipal officials.

Any requests for reconsideration received after May 2, 2019 should be submitted to the impacted municipality to include in its planning process or should be accompanied by a letter of endorsement from the impacted municipality when submitted to the Province. Further details on the Requests for Reconsideration process including how requests are assessed can be found online at www.ontario.ca/page/provincially-significant-employment-zones.


If you have questions about the zones, the Requests for Reconsideration process, or accessing mapping files of the existing zones, please contact ministry staff at growthplanning@ontario.ca.

Engagement on longer-term use of Provincially Significant Employment Zones

The last phase of work will look at the longer-term use of Provincially Significant Employment Zones. The ministry has already begun to consider innovative ways to use the zones to leverage economic development investments, programs and strategies both inside and outside the Greater Golden Horseshoe. Our goal is to maximize the economic opportunities that these zones can provide. This includes but is not limited to the number of jobs and people in these zones as they play a strategic and significant role in keeping Ontario economically viable both provincially and internationally.

Provincially Significant Employment Zones can be areas with high concentrations of employment, areas that are recognized to have high economic output, or areas that are understood to play an economically strategic or significant role to the region. They will help provide stable, reliable employment across the region and opportunities for greater integration of the different facets of longer-term planning.

With our partners from the ministries of Economic Development, Job Creation, and Trade; Transportation; Infrastructure; Finance; Agriculture, Food and Rural Affairs; and the province's Open for Business Division, we will be holding stakeholder discussions this summer. These discussions will focus on ways to maximize the use of the zones as tools in investments, infrastructure planning and economic activity.

In the interim, if you have any questions, concerns or ideas, feel free to contact the representative in my office, Jae Truesdell, Senior Policy Advisor – Planning, Zoning & Development at jae.truesdell@ontario.ca. You may also contact Cordelia Julien, Assistant Deputy Minister,

Ontario Growth Secretariat, Ministry of Municipal Affairs and Housing at cordelia.clarkejulien@ontario.ca or at 416-325-5803 for any process-related matters.

Thank you once again for sharing your input. I value your feedback and look forward to continuing to work together in the months ahead.

Sincerely,

Original signed by

Steve Clark
Minister

c:
Colleen Healey, Manager of Planning & Development
Colleen Healey-Dowdall, CAO
Lisa Lehr, Clerk

Ministry of
Municipal Affairs
and Housing

Ministère des
Affaires municipales
et du Logement

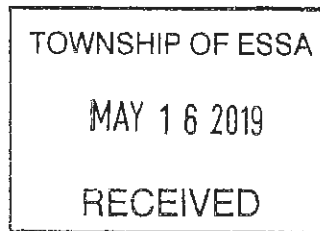


Office of the Minister

Bureau du ministre

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Tel.: 416 585-7000

777, rue Bay, 17^e étage
Toronto ON M5G 2E5
Tél. : 416 585-7000



19-3056

May 16, 2019

Clerk
Lisa Lehr
5786 County Road 21
Utopia ON L0M 1T0

Dear Lisa Lehr,

I am pleased to provide you with A Place to Grow: Growth Plan for the Greater Golden Horseshoe 2019. This Plan is an important part of our government's Housing Supply Action Plan that addresses the needs of the region's growing population, its diversity, its people and its local priorities. A Place to Grow is the result of our recent consultation on policy changes to make it faster and easier for municipalities in the region to plan for growth, increase housing supply, attract investment, and create and protect jobs.

As you know, the Greater Golden Horseshoe region is essential to not only a thriving Ontario economy but also to Canada's wealth and prosperity. As such, it is essential to manage growth in ways that put Ontarians first as we balance the need for more housing and greater stable and reliable employment, while maintaining protections for our environment and our vibrant agricultural sector.

A Place to Grow will do this by:

- Providing more flexibility for municipalities to respond to local needs;
- Increasing housing supply at a faster rate;
- Attracting new investments and jobs;
- Making the most of transit investments; and
- Protecting important environmental and agricultural assets.

A Place to Grow reflects our trust in the ability of local governments to make decisions about how their communities grow, while the province maintains protections for the Greenbelt, agriculture, and natural heritage systems. One size doesn't fit all. We are supporting municipalities so they can respond to local needs and regional priorities.

The new Plan will come into effect on May 16, 2019. The *Places to Grow Act, 2005* provides that official plans must be amended to conform with a growth plan within three years of the effective date. The Act also provides that the Minister of Municipal Affairs and Housing can establish an alternative timeframe for conformity.

To provide continuity in implementation, I am directing July 1, 2022 as the date for upper and single-tier official plans to be brought into conformity with this Plan.

For lower-tier municipalities, I am directing that conformity with this Plan and the applicable upper-tier official plan will be within one year of the latter taking effect.

We look forward to continuing to work together to implement A Place to Grow. If you have any questions, feel free to contact Cordelia Clarke Julien, Assistant Deputy Minister, Ontario Growth Secretariat, Ministry of Municipal Affairs and Housing at Cordelia.ClarkeJulien@ontario.ca.

Sincerely,



Steve Clark
Minister

Enclosure: A Place to Grow: Growth Plan for the Greater Golden Horseshoe 2019

c: Mayor Sandie Macdonald
Manager of Planning & Development Colleen Healey
Chief Administrative Officer Greg Murphy

From: ON-PD-EP-NHSP-PNHA-GD@hrsdc-rhdcc.gc.ca [mailto:ON-PD-EP-NHSP-PNHA-GD@hrsdc-rhdcc.gc.ca]

Sent: Tuesday, May 21, 2019 4:08 PM

To: Tosh, Christy <Christy.Tosh@simcoe.ca>

Subject: EN COURS – Appel de propositions pour 2019-2020 pour les projets communautaires du PNHA / NOW OPEN – NHSP 2019–20 call for proposals for community-based projects

Good day,

We wish to inform you of a funding opportunity that may be of interest to you and/or your network and partners.

On May 15, 2019, the Government of Canada launched the New Horizons for Seniors Program (NHSP) 2019-20 call for proposals for community-based projects across Canada.

The NHSP is a federal grants and contributions program whose goal is to support projects that help improve the well-being and quality of life of seniors and foster social inclusion and engagement of older Canadians in all aspects of society. The projects are led or inspired by seniors who are making a difference in the lives of others and their communities.

Since the NHSP was launched in 2004, it has funded thousands of projects and thousands more opportunities for seniors to become engaged in their communities by volunteering their time and sharing their knowledge. Whether they are signing up for financial literacy classes or participating in fun exercise activities, seniors are getting involved. These are just some examples of how NHSP projects are contributing to the well-being of seniors and their communities.

The NHSP's community-based stream supports activities that engage seniors and address one or more of the Program's five objectives: volunteering, mentoring, expanding awareness of elder abuse, social participation and capital assistance. Organizations are invited to apply for funding under the NHSP's three national priorities:

- preventing elder abuse and fraud, including measures to reduce crimes and harms against seniors;
- supporting healthy aging in community and addressing dementia, including community supports and intergenerational housing; and
- counteracting ageism in the workplace to promote labour market retention of seniors.

Community-based projects are eligible to receive up to \$25,000 in grant funding, and up to \$5,000 in small grants funding is available to organizations that have not received funding in the past five years.

The deadline to submit applications is **June 21, 2019**. If you would like to apply for funding or learn more about this funding opportunity, visit [our website](#). We now have a **simplified online form** to make applying easier than ever.

To raise awareness in your community about the 2019–20 NHSP community-based call for proposals, we encourage you to share this email with your network, partners and stakeholders

A8

so they may also benefit from this funding opportunity. We also encourage you to follow us on [Twitter](#) and [Facebook](#) and share our posts for others to see.

For more information, please call 1-866-945-7342 or email ON-NHSP-PNHA@servicecanada.gc.ca.

Regards,

The New Horizons for Seniors Program

50

Consent
AA

Colleen Healey

From: Susan Antler <susan@utopia.ca>
Sent: May 21, 2019 10:12 AM
To: Colleen Healey;
Cc: susan@utopia.ca
Subject: Congratulations FW: MEC has approved your request (Ref#2019030316)

Good Morning – am so excited to have opened this email just now and received our collective good news of being recipients for a \$17000 grant from Mountain Equipment Co-op for our walking/hiking trail in the Utopia Conservation Area.

Congratulations.

This is really a great start for our Master Plan implementation.

Thank you for all your dedication and work.

susan

From: noreply.grants@benevity.com <noreply.grants@benevity.com>
Sent: May 19, 2019 2:48 PM
To: susan@utopia.ca
Subject: MEC has approved your request (Ref#2019030316)

Dear Susan Antler,

On behalf of the staff and members of the MEC Community Investment review committee, I am pleased to inform you that MEC would like to provide a \$17,000 contribution towards your project The Hiking Trail in Utopia. MEC supports strategic grassroots organizations with programs that increase the community of outdoor enthusiasts by reducing barriers to activity while enabling everyone to learn and practice responsible outdoor recreation through environmental stewardship. By supporting like-minded organizations such as yours we all help keep space for adventure.

From: AMO Communications [<mailto:Communicate@amo.on.ca>]
Sent: May 29, 2019 4:51 PM
To: Lisa Lehr <llehr@essatowship.on.ca>
Subject: Federal Budget Commits to One-time Doubling of Gas Tax Funds

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 Add Communicate@amo.on.ca to your safe list



Gas Tax Update

May 29, 2019

As part of the [2019 budget](#), the federal government announced it will top-up the federal Gas Tax Fund with a one-time transfer of \$2.2 billion. Ontario's share is expected to be over \$800 million based on the [2018 allocation](#). This funding is in addition to your [2019 allocation](#). The additional one-time amount is expected to be equal to the total amount each municipality received in 2018, i.e., the sum of your July and November 2018 payments. The additional funding must be used in accordance with your [current agreement](#) with AMO for the transfer of federal Gas Tax funds.

AMO has worked with municipalities to ensure they are in compliance with the agreement and that funds can be transferred immediately upon receipt from Infrastructure Canada. We will update you as soon as we receive confirmation on the timing of this one-time payment. Payment will be conditional on passing of the budget.

Contact:

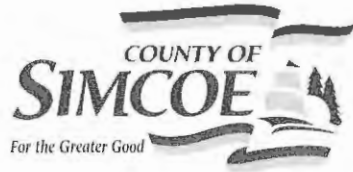
Chris VanDooren, AMO Program Manager, cvandooren@amo.on.ca, 416-971-9856 ext. 410

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Advisory

County of Simcoe, Office of the Warden and CAO
1110 Highway 26, Midhurst, Ontario L9X 1N6
simcoe.ca

FOR IMMEDIATE RELEASE

Celebrate National Paramedic Services Week May 26 to June 1, 2019

Midhurst/May 22, 2019 – May 26 to June 1, 2019 is National Paramedic Services Week, with activities scheduled throughout Simcoe County to recognize and celebrate the dedication of our front-line Paramedic Services personnel and the role the County plays in supporting the health and quality of life of our residents. County of Simcoe Paramedic Services staff will be joined by their mascot Siren at many of the events.

The celebrations start with the recognition of our the Honourary Paramedic for a Day contest winner, Sterling Lane, a Grade 5 student from St. Mary's Catholic School in Collingwood on Tuesday, May 28, 2019 during County Council.

Sterling was chosen from more than 30 short video submissions detailing why the student wants to be a Paramedic for a Day and what Paramedic Services means to them. Sterling will receive a certificate, first aid bag, and stethoscope and will spend the day with a County of Simcoe paramedic crew learning about the job. This will include touring a paramedic station, learning life saving techniques including the use of a defibrillator, and assisting paramedics as they perform a mock exercise.

"As we celebrate Paramedic Services week, it's important that we not only highlight the contributions of our individual paramedics, but recognize the many achievements of the entire service as a vital regional and local asset," said Warden George Cornell. "Since its inception, County of Simcoe Paramedic Services has worked closely with partners, our local municipalities and residents to adapt, invest and modernize the service to meet local needs. On behalf of County Council, we commend our paramedics and thank all of our administrative staff for the work they do each and every day to make the County of Simcoe Paramedic Services one of the leading services in the province."

Upcoming Paramedic Services Week Events and Photo Opportunities:

Save-a-Life CPR Day

When: Saturday, May 25, 2019 - 9 a.m. to 12 p.m.

Location: Purple Rink, East Bayfield Community Centre, 80 Livingstone Street East, Barrie, Ontario
CPR/AED training session free to residents of Simcoe County. Please register at www.simcoe.ca/cpr

Paramedic for a Day Recognition Ceremony

When: Tuesday, May 28, 2019 - 9 a.m. (beginning of County Council)

Location: County of Simcoe Administration Centre, Midhurst

County of Simcoe Paramedic Services will recognize the Honourary Paramedic for a Day contest winner, Sterling Lane, a Grade 5 student from St. Mary's Catholic School.

Mall Display

When: Wednesday, May 29, 2019 - 9:30 a.m. to 9 p.m.

Location: Georgian Mall, Barrie

Residents can learn more about Paramedic Services through ambulance tours, equipment displays and demonstrations as well as information about the County's Public Access Defibrillation (PAD) program information, File of Life and Community Paramedicine initiatives.

All

Meet the Fleet Day

When: Saturday, June 1, 2019 - 10 a.m. to 2 p.m.

Location: Simcoe County Museum, Minesing

This is a family-friendly event, where residents will be provided with tours of our Paramedic Services vehicles, including ambulances, rapid response units, mobile command unit, UTV, public access defibrillator vehicle and more. Staff will be on-site to answer questions, lead tours and educate the public about the field of Paramedic Services.

The County of Simcoe is composed of sixteen member municipalities and provides crucial public services to County residents in addition to providing paramedic and social services to the separated cities of Barrie and Orillia. Visit our website at simcoe.ca.

- 30 -

Collin Matanowitsch
Manager, Public Relations
County of Simcoe, Service Simcoe Branch
705-726-9300 ext. 1430
705-734-8386 (mobile)
Collin.Matanowitsch@simcoe.ca

Jennifer Straw
Public Relations Consultant
County of Simcoe, Service Simcoe Branch
705-726-9300 ext. 1036
705-790-5979 (mobile)
Jennifer.Straw@simcoe.ca



T 705-635-2272 TOWNSHIP OF LAKE OF BAYS
 TF 1 877 566 0005 1012 Dwight Beach Rd
 F 705-635-2132 Dwight, ON P0A 1H0

May 23, 2019

The Honourable Victor Fedeli
 Ontario Minister of Finance
 Frost Building S, 7th Flr,
 7 Queen's Park Cres
 Toronto, ON M7A 1Y7

Dear Minister Fedeli,

Re: Ontario Municipal Partnership Fund (OMPF)

On behalf of the Council of the Corporation of the Township of Lake of Bays, please be advised that the above-noted correspondence was presented at the last regularly scheduled meeting on May 21, 2019 and the following resolution was passed:

"Resolution #7(b)/05/21/19

Councillor Peppard and Councillor Godard

WHEREAS the Ontario Municipal Partnership Fund (OMPF) is the Province's main general assistance grant to municipalities. The program, that primarily supports northern and rural municipalities, is a critical component of the provincial-municipal fiscal relationship. Since 2012, grant allocations have decreased from \$598M to \$505M in 2019;

AND WHEREAS the Ontario government has committed to consult with municipalities in 2019 regarding the future of the OMPF. The goal of this review is to ensure that the program remains sustainable and focused on the northern and rural municipalities that need this funding the most. Reductions in the funding have a significant impact on municipal finances, with the loss of revenue typically being made up through increased tax levies. This has the potential of adversely affecting housing affordability in the affected municipalities and is contrary to the Province's stated goal of improving housing affordability;

...2

AND WHEREAS the Council of the Corporation of the Township of Lake of Bays receives the correspondence from the Town of Mono regarding the Ontario Municipal Partnership Fund (OMPF) be maintained at not less than its current funding level;

BE IT RESOLVED THAT the Council endorses and supports that the OMPF be maintained at not less than its current funding level;

AND FURTHER THAT this resolution be circulated to the Minister of Finance, the Honourable Sylvia Jones, Solicitor General and all Ontario Municipalities for their consideration and support.

Carried"

Thank you for your attention to this matter.

Sincerely,



Michelle Percival, *CMO, CMMIII*
Chief Administrative Officer

c.c: Hon. Sylvia Jones, Solicitor General
All Ontario Municipalities
Fred Simpson, Deputy Clerk, Town of Mono
Tom Gefucia, Director of Finance/Treasurer, Township of Lake of Bays

MP/tlm



NOTICE OF PASSING OF AN AMENDING EDUCATION DEVELOPMENT CHARGES BY-LAW BY SIMCOE COUNTY DISTRICT SCHOOL BOARD

TAKE NOTICE that on the 22nd day of May, 2019, the Simcoe County District School Board (the "Board") passed Education Development Charges Amending By-law, 2019 (the "Amending By-law"), which amends the Education Development Charges By-law, (2018) of the Board.

AND TAKE NOTICE that any person or organization may appeal the Amending By-law to the Local Planning Appeal Tribunal (formerly the Ontario Municipal Board) under Section 257.74 of the *Education Act* by filing with the Secretary of the School Board on or before the 2nd day of July, 2019, a notice of appeal setting out the objection to the Amending By-law and the reasons supporting the objection. The appeal may not raise an issue that could have been raised in an appeal under Section 257.65 of the *Education Act* of Education Development Charges By-law, (2018).

The Amending By-law comes into force on May 27, 2019.

The Amending By-law increases the education development charge on residential development (per dwelling unit) and non-residential development (per square foot of gross floor area) to the following amounts for the periods shown below:

Type of Development	May 27, 2019 to October 29, 2019	October 30, 2019 to October 29, 2020	October 30, 2020 to October 29, 2021	October 30, 2021 to October 29, 2022	October 30, 2022 to October 29, 2023
Residential: Per Dwelling Unit	\$1,611	\$1,911	\$2,211	\$2,511	\$2,811
Non-Residential: Per Square Foot of Gross Floor Area	\$0.37	\$0.39	\$0.41	\$0.43	\$0.45

The Amending By-law increases the term of Education Development Charges By-law, (2018) to five years.

A complete copy of the amending by-law is available for examination on the Board's website at www.scdsb.on.ca and at the offices of the Board located at 1170 Highway 26, Midhurst, Ontario.

For further information, please contact Andrew Keuken, Manager of Planning at (705) 734-6363, Ext. 11513 or akeuken@scdsb.on.ca.

Dated at the Township of Springwater this 23rd day of May, 2019.

Steve Blake
Director of Education



**Premier of Ontario
Premier ministre
de l'Ontario**

**Legislative Building
Queen's Park
Toronto, Ontario
M7A 1A1**
**Édifice de l'Assemblée législative
Queen's Park
Toronto (Ontario)
M7A 1A1**

Dear Heads of Council:

Our government was elected to clean up Ontario's financial nightmare that was created by 15 years of mismanagement and irresponsible actions on the part of the Liberals. The \$15 billion annual deficit and \$347 billion long-term debt they left to our children and grandchildren is a direct threat to critical public services the people of Ontario rely on. The interest payments on our debt alone amount to \$1 billion a month, not one cent of which goes to hiring more front line-emergency workers, lowering taxes or paying down the debt.

Getting Ontario back on a path to balance is essential for protecting important government services, long-term prosperity, attracting investment and creating good-paying jobs.

And we also believe that every government needs to step up and do its part; there is only one taxpayer, and the job of finding savings while protecting core services rests with every elected official in Ontario.

Having spent time at the city level I also understand that, with municipal budgets already set for the 2019-20 fiscal year, our partners need to have flexibility to achieve those savings.

After listening to the concerns of our partners and following the advice of my Minister of Municipal Affairs and Housing, Steve Clark, our government has made the decision to maintain the in-year cost sharing adjustments for land ambulance, public health and child care services.

Minister Clark has advised us to take this approach on the understanding that, as partners, Ontario's municipalities will use the additional time to work with the Government of Ontario to transform critical shared public services and find the efficiencies that will ensure their sustainability.

Our commitment to provide \$7.35 million, through the Audit and Accountability Fund, to help large municipalities find four cents on every dollar will support these efforts. And the \$200 million we have committed to small and rural municipalities to modernize services will also play an important part in meeting these objectives.

.../2

A14

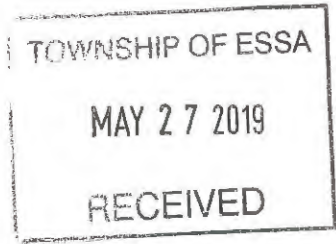
- 2 -

Our government was elected to protect public services for future generations, and a big part of that is by balancing the budget in a responsible way – that was our commitment. It is reassuring for me to hear that municipalities understand the fiscal challenges we face, but more importantly they understand that we face these challenges together. I look forward to working collaboratively with you to find savings, strengthen front-line services and protect what matters most to the people of Ontario. Sincerely,

The Hon. Doug Ford
Premier of Ontario

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A15



PUBLIC NOTICE

Re: Proposed Telecommunications Tower; Rogers Site C6267 – “Hwy 89 & Industrial Pkwy East”

Rogers is hereby providing you with a formal overview and notice of its proposal to erect a new telecommunications tower in your immediate area; thereby initiating our formal public consultation process.

Overview:

Rogers is aware of a coverage deficiency in the New Tecumseth area for high speed phone and internet services.

Wireless communication is revolutionizing the way we speak to each other, conduct business and organize our lives. Today, smartphones, GPS devices and wireless internet connections are as indispensable as they are commonplace. Our reliance on wireless communication will only increase in the future.

Protocol:

The Town of New Tecumseth has a locally-enacted Protocol, entitled *Protocol for Establishing Telecommunication Facilities (February 2009)* This Policy is aligned with the procedural requirements under ISED (Innovation Science and Economic Development Canada; formerly Industry Canada) Canada’s default protocol **CPC-2-0-03 Issue 5 (July 2014)** “*Radiocommunication and Broadcasting Antenna Systems*” for the municipal and public consultation process and is adapted to include local concerns in the project justification and siting selection. One of the key concerns of this process is that such installations are deployed in a manner that considers the surroundings in exercising the mandate to deploy necessary infrastructure. Procedurally, the Proponent is to follow the requirements of the CPC and address the additional local concerns specified in the Policy.

For general information relating to antenna systems or ISED’s *process*, including public consultation guidelines, please visit: www.ic.gc.ca/towers or contact your local **ISED** office at:

Innovation Science and Economic Development Canada
Toronto District Office
151 Yonge Street, 4th floor
Toronto ON M5C 2W7
Telephone: 1-855-465-6307
Fax: 416-954-3553
Email: ic.spectrumtoronto-spectretoronto.ic@canada.ca

Public Notification:

Under Section 5.8, we are to provide formal notice allowing 30 days for comments to any property owners within three times the tower height from the outer most point of the structure (40m X 3 = 120m). Neighbouring Municipality within 1km Essa is to be included as a commenting body.

Under Section 5.10, notice will also be placed in “*Alliston Herald*” and the “*New Tecumseth Times*” as directed by the Town of New Tecumseth, in accordance with the criteria established therein.

Under the local policy, we will also conduct a ‘**Public Information Meeting**’ at the following place and time:

Day: Thursday June 20th, 2019 **Time: 6:30pm to 7:30pm**
Place: New Tecumseth Recreation Centre-End Zone located at 7300 Industrial Parkway
Alliston Ontario

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Public Response:

Under Section 5.9, we will respond to all reasonable and relevant concerns raised during the 30-day notification period. We will acknowledge receipt of your communication within **14 days** and will provide a formal response to the Municipality and those members of the public who communicated to Rogers, within **60 days**. The members of the public who communicated with Rogers will then have **21 days** to review and reply to Rogers with a final response.

What is considered reasonable or relevant (or not) is specifically defined under the protocol section entitled “Public Reply Comments”.

To be considered part of this consultation, comments must be received by close of business **Sunday, June 30th, 2019**.

Other Municipal Considerations:

As we are regulated under federal policy, provincial legislation such as the Ontario Building Code and the Planning Act including zoning by-laws and site plan control do not apply to these facilities.

I look forward to working with you, the Municipality and the various parties of interest in promoting and securing a positive resolution to this important infrastructure project.

Yours Truly,



Jeff McKay CFP CIM FMA FCSI MBA
Site Acquisition Specialist
Rogers Communications Canada Inc.
☎ Cell: (519) 566-9267
✉ eMail: j_mckay@rogers.com

Rogers Site C6267 – “Hwy 89 & Industrial Pkwy East”

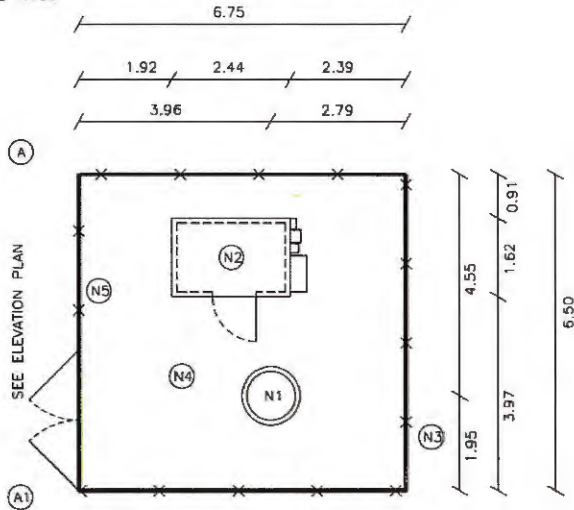
Tower Specifics:

1) Description of Proposed Installation:

40m tall Monopole Tower; 6-sectored 850 MHz UMTS/HSPA and 700, 850, 1900, 2100 & 2600MHz LTE services. It will also accommodate future TBD technologies. This facility will accommodate future colocation by other carriers.

PROPOSED COMPOUND LAYOUT PLAN

SCALE 1:100



NOTES

- (N1) PROPOSED CIRCULAR STEEL MONOPOLE WITH FLUSH MOUNTED ANTENNAS WITH LIGHTNING PROTECTION SYSTEM. PAINT COLOUR SUBJECT TO NAV CANADA REQUIREMENTS. ANTENNA NUMBER AND LOCATIONS TO BE DETERMINED. FOUNDATION DESIGN PENDING SOIL REPORT.
- (N2) PROPOSED PREFABRICATED GALVANIZED STEEL WALK-IN RADIO EQUIPMENT CABINET (1.62mX2.44m) ON CONCRETE PAD. FOUNDATION DESIGN PENDING SOIL REPORT.
- (N3) UTILITIES CONNECTION AND ROUTING TO BE DETERMINED BY QUALIFIED PERSONNEL IN CONSULTATION WITH LOCAL AUTHORITY.
- (N4) REMOVE EXISTING TOPSOIL. PROOF ROLL SUBGRADE AND PLACE 300 mm GRANULAR A ACROSS COMPOUND AREA. FINISHED GRAVEL SURFACE TO BE MIN. 150 mm ABOVE EXISTING GRADE AND SLOPED AWAY FROM SHELTER AT MIN. 1% ON ALL SIDES TO PROVIDE ADEQUATE DRAINAGE.
- (N5) PROPOSED 1.8 m HIGH CHAIN LINK SECURITY FENCE TOPPED WITH BARBED WIRE SURROUNDING COMPOUND.

ELEVATION PLAN

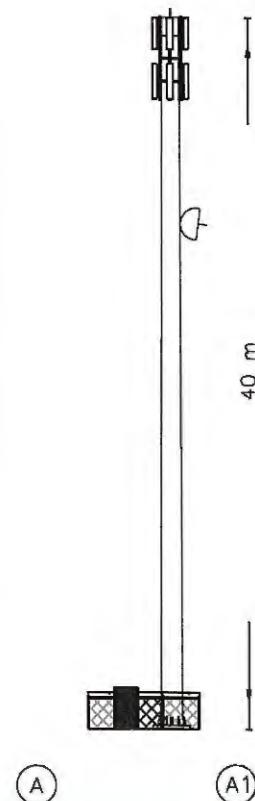
NOT TO SCALE

2) Location and Street Address:

538 Victoria St. E., Alliston, Ontario; Part of PIN 58139-0024 (LT)
GPS Coordinates (NAD 83): 44 09 37.5N 79 50 26.7W

The total exclusive/non-exclusive leasehold area is approximately 571.2m² and the demised leasehold premises are identified on the surveyed Site Plan.

The tower will be situated in the open space near the rear entrance to the property. This property was determined to be the one which scored highest on our matrix of maximizing setbacks and mitigating factors on abutting properties, within the technical limitations of the Proponent’s search area.



Rogers Site C6267 – "Hwy 89 & Industrial Pkwy East"

Property Information:

538 VICTORIA ST E
ALLISTON | L9R1K1
Search By Block | Enhanced Report | GeoWarehouse Store

ACTIVE | PIN 581390024

Google
report a problem

Land Registry Information - PIN: 581390024

Print Store Parcel Register

Address:	538 VICTORIA ST E				
Municipality:	ALLISTON	LRO:	51	Area:	10,712 m2
Land Registry Status:	ACTIVE	Registration Type:	LT	Perimeter:	529 m
Description:	PT LT 1 CON 3 ESSA TWP PT 1, 51R8520 EXCEPT PT 1 EXPROP PL RO1373572, PTS 1 & 2 EXPROP PL RO1373573 AND PT 1, 51R12244 ; NEW TECUMSETH				
Party To:	2225041 ONTARIO INC.;				

Representative Tower Profile:



Rogers Site C6267 – “Hwy 89 & Industrial Pkwy East”



3) Proponent Contact Information:

Jeff McKay CFP CIM FMA FCSI MBA

Site Acquisition Specialist

Rogers Communications Canada Inc.

☎ Cell: (519) 566-9267

✉ eMail: j_mckay@rogers.com

Federal Requirement Attestations

In addition to the requirements for consultation with municipal authorities and the public, Rogers must also fulfill other important obligations including the following:

Canadian Environmental Assessment Act

ISED requires that the installation and modification of antenna systems be done in a manner that complies with appropriate environmental legislation. This includes the Canadian Environmental Assessment Act, 2012 (CEAA 2012), where the antenna system is incidental to a physical activity or project designated under CEAA 2012 or is located on federal lands.

- ***Rogers Communications Canada Inc. attests:*** that the radio antenna system as proposed for this site is not located within federal lands or forms part of or incidental to projects that are designated by the Regulations Designating Physical Activities or otherwise designated by the Minister of the Environment as requiring an environmental assessment. In accordance with the Canadian Environmental Assessment Act, 2012, this installation is excluded from assessment. For additional detailed information, please consult the Canadian Environmental Assessment Act)
- <http://laws-lois.justice.gc.ca/eng/acts/c-15.21/>

Transport Canada’s Aeronautical Obstruction Marking Requirements

Aerodrome safety is under the exclusive jurisdiction of NAV Canada and Transport Canada. An important obligation of Rogers’ installations is to comply with Transport Canada / NAV CANADA aeronautical safety requirements. Transport Canada perform an assessment of the proposal with respect to the potential hazard to air navigation and notify Rogers of any painting and/or lighting requirements for the antenna system. Rogers has submitted the appropriate applications.

- ***Rogers Communications Canada Inc. attests:*** that the radio antenna system described in this notification package will comply with Transport Canada / NAV Canada aeronautical safety requirements.

For additional detailed information, please consult Transport Canada.

- <http://www.tc.gc.ca/eng/civilaviation/regserv/cars/part6-standards-standard621-3808.htm>

Engineering Practices

- ***Rogers Communications Canada Inc. attests:*** that the radio antenna system as proposed for this site will be constructed in compliance with the National Building Code and The Canadian Standard Association and comply with good engineering practices including structural adequacy.

Health Canada’s Safety Code 6 Compliance

Health Canada is responsible for research and investigation to determine and promulgate the health protection limits for Exposure to the RF electromagnetic energy. Accordingly, Health Canada has developed a guideline entitled “Limits of Human Exposure to Radiofrequency Electromagnetic Field in the Frequency Range from 3kHz to 300 GHz – Safety Code 6”.

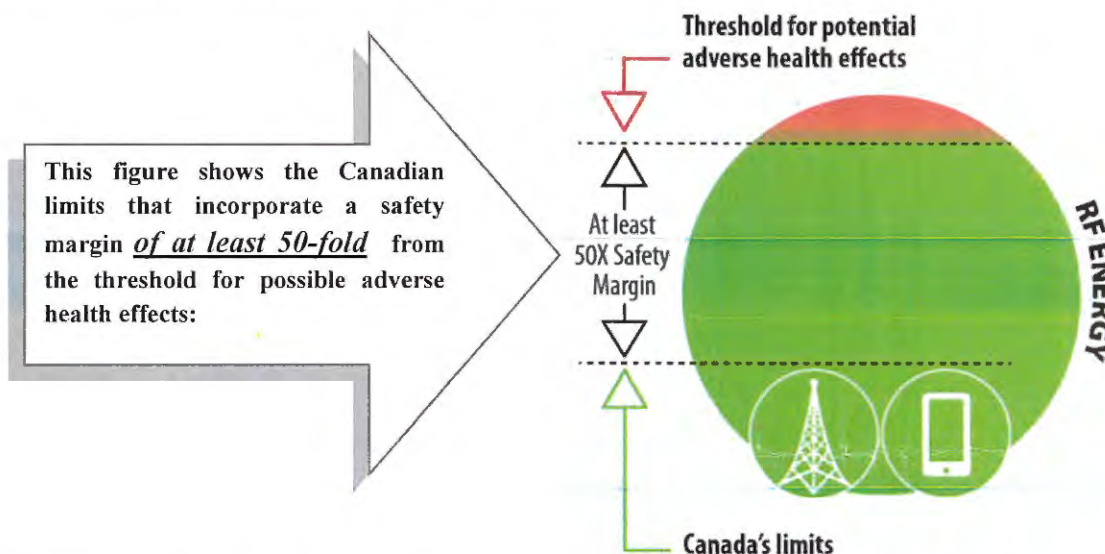
The exposure limits specified in Safety Code 6 were established from the results of hundreds of studies over the past several decades where the effects of RF energy on biological organisms were examined. Radiocommunication, including technical aspects related to broadcasting, is under responsibility of the Ministry of Industry (Innovation, Science and Economic Development Canada), which has the power to establish standards, rules, policies and procedures. ISED,

Rogers Site C6267 – “Hwy 89 & Industrial Pkwy East”

under this authority, has adopted Safety Code 6 for the protection of the general public. As such, ISED requires all proponents and operators to ensure that their installations and apparatus comply with the Safety Code 6 at all times.

- **Rogers Communications Canada Inc. attests:** that the radio antenna system described in this notification package will at all times comply with Health Canada’s Safety Code 6 limits, as may be amended from time to time, for the protection of the general public including any combined effects of additional carrier co-locations and nearby installations within the local radio environment.

Furthermore, Rogers’ engineers have undertaken an analysis on the proposed antenna system in relation to the ground surrounding the site. The emission levels of Rogers wireless communication antenna will be well within the limits outlined in the Safety Code 6 standards set out by Health Canada



More information in the area of RF exposure and health is available on the Health Canada’s website under Health Canada's Radiofrequency Exposure Guidelines.

- <https://www.canada.ca/en/health-canada/services/environmental-workplace-health/reports-publications/radiation/safety-code-6-health-canada-radiofrequency-exposure-guidelines-environmental-workplace-health-health-canada.html>
- <https://www.ic.gc.ca/eic/site/smt-gst.nsf/eng/sf11467.html>

A13

Rogers Site C6267 – "Hwy 89 & Industrial Pkwy East"

Public Comment Record:

Site Address: 538 Victoria Street East, Alliston, Ontario

Property Identifier: 58139-0024 (LT)

PT LT 1 CON 3 ESSA TWP PT 1, 51R8520 EXCEPT PT 1 EXPROP PL RO1373572, PTS 1 & 2 EXPROP PL RO1373573 AND PT 1, 51R12244 ; NEW TECUMSETH

Name: Date of Comment:

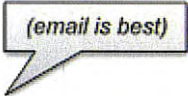
Address:

Telephone: E-mail:

To be considered part of this consultation, comments must be received by close of business, Sunday, June 30th, 2019. Please forward your comments by email, mail, facsimile or phone to either or both of the following: (All comments are exchanged between the parties, and addressed by the Proponent) -

Rogers Communications Canada Inc.
c/o Simpson-McKay Financial Services Inc.
12317 Funaro Crescent,
Windsor, ON N9K1B2

Attn: Jeff McKay MBA
P: (519) 566-9267
E: j_mckay@rogers.com



Town of New Tecumseth
Planning & Development Dept.
10 Wellington Street East
Alliston, Ontario L9R1A1

Attn: Derek Abbotts, Intermediate Planner
P: (705) 435-3900 x1254
E: dabbotts@newtecumseth.ca

Comments

Multiple horizontal lines for entering comments.

Continue on reverse if required...

* Information received shall form part of ISED's Public Consultation Process under the Spectrum Management and Telecommunications Client Procedures Circular CPC-2-0-03, Issue 5, and will be collected in compliance with the Personal Information Protection and Electronic Documents Act. The information collected will be used solely for the purpose of documenting Rogers' consultation and communicating the results of this consultation, including your comments to the Town of New Tecumseth and/or ISED and communicating with you concerning this proposal should that be required.



Nottawasaga Futures

South Simcoe Business Consulting – Municipal Sponsorship Program

Nottawasaga Futures is an independent non-profit corporation. Our eleven-member, volunteer Board of Directors is comprised of community members representing the five municipalities that make up South Simcoe. This organization was incorporated in July 1996 to identify, develop and coordinate projects and initiatives to support the varied economic needs of the communities which make up South Simcoe.

Presently, Nottawasaga Futures participates in or leads 16 community economic development projects and provides ongoing support to various community organizations. We partner with all South Simcoe municipalities, Simcoe County, several provincial ministries, federal departments and the private sector. Eight professional staff are available to support the needs of the South Simcoe business community. Over the past twenty-three years, Nottawasaga Futures has partnered with our municipalities and community organizations to build community capacity and assist with creating alliances to support thriving socioeconomic environments. Some of the successful projects include our Youth Entrepreneurship program, South Simcoe Business Excellence Awards, AgKnowledge Forum, South Simcoe Streams and various Business Retention and Expansion (BR+E) programs.

The Nottawasaga Futures Business Resource Centre conducted over 550 one on one coaching or consulting sessions with local businesses in 2018-2019. This professional support has allowed us to assist over 220 businesses this year. We currently have two in house business coaches as well as five local professionals who work with businesses according to their area of expertise. Both our economic development partners and our local businesses have advised us that this program is vital to the growth of small business in our area.

AILB

Due to funding limitations, financial support for our "one on one" Business Consulting and Training program will be expended half way through the year in 2019. This program is very much in demand and continues to receive excellent feedback from both our municipalities and our entrepreneurs. Nottawasaga Futures will be looking for funding to set aside sponsored sessions for partner municipalities. This approach guarantees that your support goes to entrepreneurs within your community. We hope to extend the program to the end of the year with this method. Based on our figures for 2018-2019, the businesses of the Township of Essa would access approximately 40 hours of consulting over the next fiscal year. .

I look forward to the opportunity of discussing this further with you.

Thank you



Colleen Gouldson, CEO
(705) 435-1540 ext. 110

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Permission is hereby granted by the County of Simcoe to destroy trees under section 8, subsection 8.1

Applicant: Jim Moffatt	Permit issued to
Company Name: Blue Water Timber Products	Property Owner: SPRUIT PETRUS ADRIANUS
Address: PO Box 114	Mailing Address: 6792 5TH SIDEROAD ALLISTON ON L9R 1V2
Phone: Peter 705 783 1253	Civic Address: 6792 5TH SIDEROAD, ESSA
Cell: 705 641 9299	Legal Description: CON 2 E PT LOT 6
City: Barrie	Phone: 519-362-8344
Postal Code: L4M 4S9	Municipality: ESSA
	Owner lives on property <input checked="" type="checkbox"/> Owner will be harvesting the trees <input type="checkbox"/>

Description of Area and Trees to be Harvested:

Parcel(s) Area: 106.378 Acres	Hardwood bush, seemingly harvested heavily last time. Lots of pole regeneration to release in areas. Some areas have starting BA quite low.
Area Cut: 0	
Volume: 0	

Tree Marker Name: Peter Paroschy	Prescription Writer Name:
Tree Marker Phone:	
Number of Marked Trees: 88	
Paint Colour: Orange	
	Prescription Writer Phone:

Species 1: Cb **Species 2:** Mh **Species 3:** Aw

Removal Pattern Selection

1. Any revisions or changes to the permitted works will require further approval from the County of Simcoe.
2. This permit is not transferable, and does not transfer with the property title on a sale or other disposition of the property.
3. This permit does not preclude nor imply any approvals required by any other existing laws and regulations.
4. The Municipal Law Enforcement Officer @ (705) 726-9300, ext. 1175, shall be contacted one business day prior to commencing the permitted operation.
5. Failure to comply with this permit can result in further action by The County of Simcoe in accordance with the Municipal Act.
6. This permit may be revoked at any time. time
7. This permit expires one year following the original date of issue.
- 8.
- 9.
- 10.

Date of issue: 5/30/2019 2:46:12 PM

Issued By: D. Baker

Signature:

70